

CoC Leadership Council

Tuesday, September 12, 2023, at 1:30 p.m.



Meeting Agenda

1. Leadership Council Meeting Introduction

- ☐ Call to Order, Mack Haltom
- ☐ Roll Call

2. Discussion & Approval of:

- ☐ August 2023 Minutes*
- ☐ 11.2023 FY23 NOFO Priority Listing* - Joshua Knowles

3. Lead Agency Updates

- ☐ LC Nominations, Erin Velez
 - Provider Representatives
 - ◆ Leslie Clingenpeel, The Spring
 - ◆ Evan Dougoud, BeHeard Movement
 - ◆ Christopher Drake, The Ark of Dreams
 - ◆ Sarah Grounds, City Lights Foundation
 - ◆ Kate Neary, Tulsa CARES
 - ◆ M. Susan Savage, Morton Comprehensive Health
 - At-Large Representative
 - ◆ Jesse Guardiola, Tulsa Area United Way
 - ◆ Stephanie Horten, JusticeLink
- ☐ Member Agency Applications, Erin Velez
 - Beacon Place, Mike Pennington
 - Broken Arrow Neighbors, Megan Quickle
- ☐ NOFO Update, Laura Evanoff

4. Meeting Topics

- ☐ Housing Strategy Update, Kian Kamas

5. Meeting Wrap-Up

- ☐ Public Comments
- ☐ Next LC Meeting – October 10, 2023
- ☐ Adjourn

**Items to be voted on by Leadership Council*

CoC Leadership Council

Tuesday, September 12, 2023, at 1:30 p.m.



LC Attendance

	Name	Representing	Category	Term
<input type="checkbox"/>	Mack Haltom, Chair	Tulsa Day Center	Provider Representative, Elected	10/2021 - 01/2024
<input type="checkbox"/>	Mayor Bynum	City of Tulsa	Fixed Position, Appointed	09/2022 - 08/2024
<input type="checkbox"/>	James Rea	Tulsa County	Fixed Position, Appointed	09/2022 - 11/2024
<input type="checkbox"/>	Ginny Hensley	Tulsa Housing Authority	Fixed Position, Appointed	03/2022 - 02/2024
<input type="checkbox"/>	Claudia Brierre	INCOG	Fixed Position, Appointed	03/2022 - 02/2024
<input type="checkbox"/>	VACANT		Provider Representative, Elected	03/2022 - 02/2024
<input type="checkbox"/>	Beth Svetlic	Youth Services of Tulsa	Provider Representative, Elected	04/2023 – 3/2025
<input type="checkbox"/>	Benny Naifeh	Participant Advisory Group	Consumer Representative, Elected	12/2022-11/2023
<input type="checkbox"/>	Joshua Morrison	Youth Advisory Board	Consumer Representative, Elected	1/2023-12/2023
<input type="checkbox"/>	Lauren Sherry	QuikTrip Corporation	Business/Commerce Representative, Invited	04/2023 - 03/2025
<input type="checkbox"/>	Elizabeth Hall	Burnstein Family Foundation	Funder Representative, Invited	04/2023 - 03/2025
<input type="checkbox"/>	Crystal Hernandez	ODMHSAS	At-Large Representative, Invited	05/2022 - 04/2024
<input type="checkbox"/>	Tim Newton	Tulsa Dream Center	At-Large Representative, Invited	04/2023 - 03/2025
<input type="checkbox"/>	VACANT		At-Large Representative, Invited	04/2023 - 03/2025
<input type="checkbox"/>	Richard Alexander	Tulsa Police Department	At-Large Representative, Invited	05/2022 - 04/2024
<input type="checkbox"/>	Rhonda Clemons	Cherokee Nation	Tribal Representative, Appointed	05/2023 - 04/2025
<input type="checkbox"/>	Thomasene Osborn	Muscogee Creek Nation	Tribal Representative, Appointed	05/2023 - 04/2025

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By-Name Voting Record

Name	Representing	FY23 Consolidated Application	FY23 Priority Listing
Mack Haltom, Chair	Tulsa Day Center	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Mayor Bynum	City of Tulsa	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
James Rea	Tulsa County	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Ginny Hensley	Tulsa Housing Authority	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Claudia Brierre	INCOG	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
VACANT		<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Beth Svetlic	Youth Services of Tulsa	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Benny Naifeh	Participant Advisory Group	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Joshua Morrison	Youth Advisory Board	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Lauren Sherry	QuikTrip Corporation	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Elizabeth Hall	Burnstein Family Foundation	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Crystal Hernandez	ODMHSAS	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Tim Newton	Tulsa Dream Center	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
VACANT		<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Richard Alexander	Tulsa Police Department	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Rhonda Clemons	Cherokee Nation	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Thomasene Osborn	Muscogee Creek Nation	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R

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Member Agency Attendance

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<input type="checkbox"/>	BeHeard Movement
<input type="checkbox"/>	Block Builderz
<input type="checkbox"/>	City Lights Foundation
<input type="checkbox"/>	City of Tulsa – Grants Administration
<input type="checkbox"/>	Community Service Council
<input type="checkbox"/>	Counseling & Recovery Services of OK
<input type="checkbox"/>	Department of Veterans Affairs
<input type="checkbox"/>	Domestic Violence Intervention Services
<input type="checkbox"/>	Downtown Tulsa Partnership
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<input type="checkbox"/>	Housing Solutions
<input type="checkbox"/>	Hunger Free Oklahoma
<input type="checkbox"/>	INCOG
<input type="checkbox"/>	Iron Gate
<input type="checkbox"/>	Isaiah 58: In his Service
<input type="checkbox"/>	Just The Beginning Inc
<input type="checkbox"/>	JusticeLink
<input type="checkbox"/>	Legal Aid Services of OK
<input type="checkbox"/>	Lindsey House
<input type="checkbox"/>	Mental Health Association Oklahoma

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<input type="checkbox"/>	Morton Comprehensive Health Services
<input type="checkbox"/>	National Resource Center for Youth Svcs
<input type="checkbox"/>	Oklahoma Dept. of Human Services
<input type="checkbox"/>	ODMHSAS
<input type="checkbox"/>	Pause4Paws
<input type="checkbox"/>	Restore Hope Ministries
<input type="checkbox"/>	Salvation Army Tulsa
<input type="checkbox"/>	Surayya Ann Foundation
<input type="checkbox"/>	Terence Crutcher Foundation
<input type="checkbox"/>	The Ark of Dreams
<input type="checkbox"/>	The Bail Project
<input type="checkbox"/>	The Merchant
<input type="checkbox"/>	The Spring
<input type="checkbox"/>	Tulsa Area United Way
<input type="checkbox"/>	Tulsa CARES
<input type="checkbox"/>	Tulsa County Public Defenders
<input type="checkbox"/>	Tulsa County Social Services
<input type="checkbox"/>	Tulsa Day Center
<input type="checkbox"/>	Tulsa Housing Authority
<input type="checkbox"/>	Tulsa Police Department
<input type="checkbox"/>	Volunteers of America
<input type="checkbox"/>	Youth Services of Tulsa
<input type="checkbox"/>	Youth Villages
<input type="checkbox"/>	Zarrow Family Foundations

Meeting Minutes

1. Leadership Council Meeting Introduction

- ☐ Mack Haltom called the meeting to order.
- ☐ Roll Call – Attendance is included after minutes.
- ☐ Mack Haltom announced the call for nominations for a Provider Representative and At-Large Representative.
 - Provider Representative - All elected members should be executive leadership. AWH4T member agencies will nominate and elect provider representatives.
 - At-Large Representative - A poll of all AWH4T member agencies will be completed to collect suggestions or nominations of potential candidates.
 - Nominations Due by 8/18 to Erin Velez at evelez@housingstulsa.org
- ☐ CoC FY23 NOFO Competition Overview
 - Laura Evanoff gave an overview of the HUD NOFO Competition. The presentation is included in minutes.

2. Discussion & Approval of:

- ☐ July 2023 Minutes*
 - Mack Haltom called for a motion to approve the July minutes. James Rea moved to approve. Elizabeth Hall seconded the motion. Motion carried.
- ☐ 9.2023 ODOC ESG24 Focus Group/Public Input Session*
 - Erin Velez called for a motion to approve the ODOC ESG Focus Group date – set for August 22nd. Claudia Brierre moved to approve. Mayor Bynum seconded the motion. Motion Carried.
- ☐ 10.2023 FY23 CoC NOFO materials*
 - Claudia Brierre & Laura Evanoff reviewed the proposed Standards of Operation and materials for the FY23 NOFO Competition. Materials are included in minutes.
 - Mack Haltom called for a motion to approve the Standards of Operation and NOFO Materials. James Rea moved to approve. Major Alexander seconded the motion. By-name vote is recorded after the meeting attendance record.

3. Meeting Topics

- ☐ Agency Feature: Salvation Army
 - Jennifer Leck gave an update on what has been happening at the Center of Hope – Salvation Army shelter at Denver/Archer.
 - In the past, Center of Hope has focused on emergency shelter and transition housing. They are working on streamlining services and merging services. All 180 beds are now emergency shelter beds.
 - Because of demand, they have doubled female bed space. They also have the capacity to serve around 15 families.
 - After reviewing the service standards and policies with Homebase, they are focusing on serving guests better through guest-centered services and empathy-driven training for staff.

CoC Leadership Council

Tuesday, August 8, 2023, at 1:30 p.m.



- Emergency Shelter beds are now reserved for people who stay overnight (beds & lockers). This allows people to leave their things instead of having to take them with them each day. They've gotten great feedback from guests/clients - Woman w/ carpal tunnel says she now has time to heal because she doesn't have to carry her stuff around all day.
- Recommendations from Tulsa's Housing, Homelessness & Mental Health Task Force
 - Mayor G.T. Bynum presented an update from the Housing, Homelessness, & Mental Health (3H) Task Force.
 - While a second community meeting is forthcoming, these action steps address immediate recommendations that can be put in motion right now, which include:
 - **Action Step 1: Emergency Temporary Housing** - The goal of this program is to get 100 people off of the streets at a time for one year. Supportive services will be offered.
 - **Action Step 2: Priority Housing Placement** - In partnership with Tulsa Housing Authority (THA), the City and THA will work to create a housing preference priority list for chronically homeless individuals. THA will also work to revisit its criminal background policies in regard to housing placement.
 - **Action Step 3: Low Barrier Shelter** - The City of Tulsa will work to open a Low Barrier Shelter to house 50-75 unsheltered individuals at a time. Shelter intake will include referrals from hospitals, shelters and outreach teams. Supportive services will be offered. Next steps include the issuance of an RFP for a shelter operator.
 - **Action Step 4: Animal Accommodation Expansion** - Permanent space will be made available at Tulsa Day Center for additional animal accommodations to reduce barriers to entry in a traditional shelter environment.
 - **Action Step 5: Open Containers in City Parks** - The City will submit a request to the Tulsa Park and Recreation Board to implement new rules allowing the Parks Director to regulate open containers or consumption of alcohol in individual parks.
 - **Action Step 6: Trespassing on Private Property** - This measure will go before the Council for consideration to strengthen the City's existing trespassing ordinance. The measure will provide details outlining an increased and modified penalty structure, as well as court-offered options and programs available.
 - **Action Step 7: Public Right-of-Way Obstruction** - This measure will go before the Council for consideration of an ordinance clarifying that it is illegal to obstruct the right-of-way. The measure will apply to all streets, alleys, crosswalks, sidewalks, driveways or trails, and exceptions will be provided for extenuating circumstances.
 - **Action Step 8: Private Right-of-Way Enforcement** - The City will be requesting trespassing letters from the Oklahoma Department of Transportation (ODOT), Oklahoma Turnpike Authority (OTA), Burlington Northern Santa Fe (BNSF), Union Pacific (UP) and South Kansas and Oklahoma Railroad (SKOL). This measure will allow the City to enforce trespassing laws related to camping, sleeping and littering/dumping.

CoC Leadership Council

Tuesday, August 8, 2023, at 1:30 p.m.



- **Action Step 9: Consistent Approach to Public Safety** - Mayor Bynum will give a directive to Tulsa Police asking them to apply laws consistently regardless of housing status.
- More information on housing resources can be found online at www.cityoftulsa.org/housing.

4. Meeting Wrap-Up

☐ Public Comments

- Kari Monday, YAB – Squatters law – Homeless youth are trying to use that law to acquire housing.
- Sarah Grounds, City Lights Foundation – Are we going to have a plan to leave space for people before ordinances are enforced?
 - ♦ Mayor Bynum - At the council's discretion, will be enforcing ordinances that are already in place. These will be enforced equally to all Tulsans.
 - ♦ Councilor Lori Decter Wright – I'm sponsoring the ordinance to align with state statute, and I get the most complaints in district 7 about trespassing. We are working to meet the needs of all community members.
 - ♦ Councilor Phil Lakin – We knew based on the reaction of people in this room that edits needed to happen to the first proposed ordinances, and we will look for balance between helping people experience homelessness and business owners.
- Benny Neifeh, PAG – Can we work to make diversion programs more known and accessible?
- Sharolyn Whiting-Ralston, Tulsa Day Center Board – Are we going to have training for TPD to make sure they know about programs? Public education?
- Leslee Clingenpeel, The Spring – Is there going to be a minimum number of beds for the referral shelter?
 - ♦ Mayor Bynum – Each idea is a pilot project to show that the need is there for additional funding We are currently engaging hospitals in this effort.
 - ♦ City will cover cost in the first year, Referral shelter will have up to 70 rooms
- Jill Young, F&CS – Emphasized the need for mental health services and substance use services.
- Twanna Johnson, Tulsa Public Schools – What are we going to be doing about unaccompanied youth?
 - ♦ YHDP will increase beds
- Maggie Hoyt, Lindsay House – The 9 recommendations seem to address homelessness/mental health. What is next to address housing?
 - ♦ Mayor Bynum – The Improve our Tulsa vote will determine next steps for housing opportunities. The City is working with Housing Solutions and Zarrow Family Foundations to develop a response/solutions to the housing study data.
 - ♦ Councilor Lakin – We are working on learning about mixed income properties.

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- Burnita Smith, Housing Solutions – What is going to be done to balance out the justice involvement for additional ordinances?
 - ♦ Mayor Bynum – We are working through this with THA to change criminal background checks (from 5 years-2 years), eliminating 37 of the 44 criteria used to keep people from being able to access THA housing.
 - ♦ Councilor Decter Wright – We are also working on ordinances that will address habitability for renters - guaranteed safe, clean, and affordable for people in the rental market.
- Laura Evanoff, Housing Solutions – Noted the importance of having a public data dashboard around the impact of the ordinances.
- Terri White, MHAOK – I’m surprised by how enforcement heavy this feels as opposed to alternative options, and am hoping the council will consider “at what point do we implement these ordinances?” What are the mental health supports being recommended? Is there an alternative like a sobering center for mental health?
- Alice Doyle, VoA – This seems enforcement heavy. Recognizing that the laws have been in place, are the laws in place going to be enforced for everyone?
- Kari Monday, YAB – I’m concerned about the youth perspective because they’ve been on waiting lists for a long time, and they don’t know what the next steps are when they apply.
- Evan Dougoud, BeHeard Movement – Will the shelter be in downtown or can it be in east Tulsa? Not everyone can get downtown.
 - ♦ Mayor Bynum – The emergency temporary housing with hotels will put 10-20 people in spots across town. The RFP for referral shelter will be open to ideas on location.
- Ginny Hensley, THA – I want to recognize all of the hard work that got us to this conversation.
- Mack Haltom, TDC – I’d like to ask that the city keep data on all this work. We are currently putting people with mental health issues in jail to solve it and need proper resources for mental health and poverty.
- Becky Gligo, Housing Solutions – Thank you to everyone on the task force and all who came to speak to the task force. It is powerful that we are talking about these issues as a community, and I’m excited about the council’s willingness to engage in these conversations with service providers.

☐ Next LC Meeting – September 12, 2023

☐ Adjourned

- Mack Haltom called for a motion to adjourn the meeting. James Rea moved to approve. Richard Alexander seconded the motion. Motion carried.

**Items to be voted on by Leadership Council*

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By-Name Voting Record

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Mayor Bynum	City of Tulsa	<input checked="" type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
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<input type="checkbox"/>	Volunteers of America
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<input checked="" type="checkbox"/>	Youth Villages
<input checked="" type="checkbox"/>	Zarrow Family Foundations



AWH4T

OK-501 Tulsa City & County Continuum of Care

COC PROGRAM & NOFO COMPETITION 101

HOUSING SOLUTIONS

HOUSINGSOLUTIONSTULSA.ORG

Purpose of Continuum of Care (CoC)

A CoC is a community planning body that addresses the needs of persons who are experiencing homelessness.

It is specifically designed to:

- Promote a community-wide commitment to the goal of ending homelessness,
- Provide funding for efforts to rapidly re-house individuals and families experiencing homelessness,
- Promote access to and effective use of mainstream programs,
- Optimize self-sufficiency among individuals and families experiencing homelessness, and
- Cover a specific geographic area.

To learn more, visit: <https://hudexchange.info/programs/coc/toolkit>



Summary of CoC Responsibilities

Planning

- Coordinate implementation of a housing and service system
- Plan and conduct point-in-time count
- Participate in the Consolidated Plans
- Consult with ESG recipients

Systems Operations

- Establish performance targets, monitor performance, evaluate outcomes, and take action against poor performers
- Evaluate ESG and CoC project outcomes
- Establish a coordinated assessment system
- Develop written standards for providing assistance



1960s-80 Mental Health deinstitutionalization begins: decrease in services and number of beds in state and county mental health hospitals.



1987 McKinney Act – landmark legislation for homelessness programs and housing opportunities

1987 Interagency Council on Homelessness

1987 Emergency Shelter Grants



1990 National Affordable Housing Act (Cranston-Gonzalez) Created the HOME block grant program. Stabilized the FHA insurance fund. Converted the Section 202 program (elderly housing) to capital grants and rental assistance; added the Section 811 (disabilities) and Shelter Plus Care (permanent supportive housing for the homeless) programs



1994 HUD first required communities to come together while providing guidance for a community to submit a single application by a designated lead agency or Collaborative Applicant (CA)

Before HEARTH Act: 3 competitive CoC programs:

- 1. Supportive Housing Program (TH, PSH, SSO),
- 2. Shelter Plus Care Program (RA in PSH),
- 3. Moderate Rehabilitation/SRO Program (operating assistance in SRO buildings).



1989 Fair Housing Amendments Act: prohibit discrimination against persons with disabilities or based on family status



1992 Housing Community Development Act: Major amendment to HUD programs (HOME, Public Housing). Created HOPWA Program.



1988 to 1993 HUD held a national competition for individual entities under the McKinney Vento Act for homelessness assistance funding



1997 McKinney Act authorized the creation of the US Interagency Council on Homelessness (USICH) – independent executive branch established to better coordinate homelessness program. Charged with assessing the effectiveness of federal activities and programs for people experiencing homelessness.





2002 – USICH begins Chronic Homelessness Initiatives



2008: HUD-VASH



2010: Implementation of the HEARTH Act – HUD combined several of the homeless assistance programs into one single grant program known as the CoC Program



HEARTH Act of **2009** – Consolidated HUD’s homeless assistance programs & change to HUD definition of homeless



2009: Rapid Re-Housing & Emergency Solutions Grants Program

2010s: HUD also joined with the Veterans Administration to announce a goal of ending homelessness among America’s veterans. Major decreases in veterans’ homelessness were achieved as new program responses received support, including the HUD-VA Supportive Housing (HUD-VASH) program and VA’s Supportive Services for Veteran Families program.



2012: HUD published the Interim Rule (24 CFR part 578) in Aug of 2012 which formalized the process and codified into law how the CoC operates.



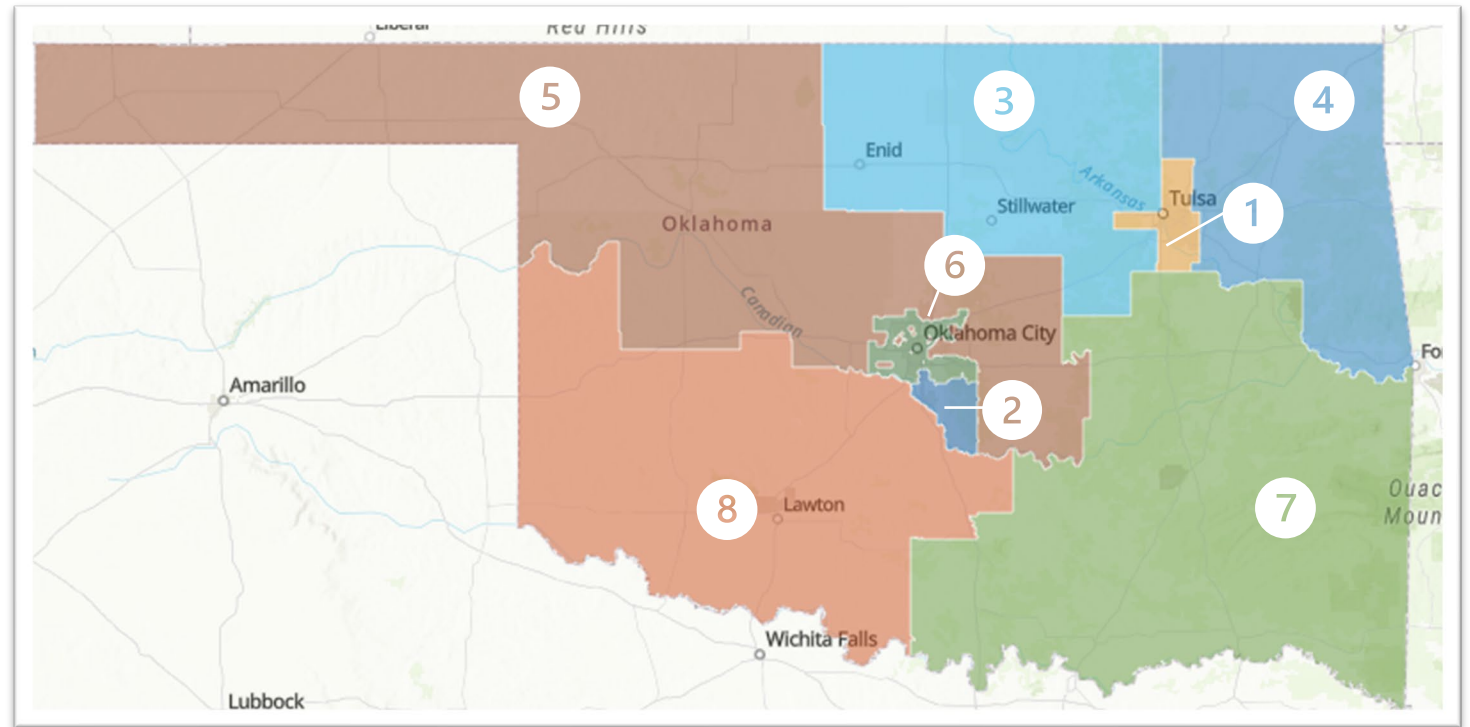


Key Terms and Relationships

Terms	Definitions
CoC	Group of stakeholders who oversee the homeless system and the application process for CoC Program funding in a designated geographic area.
CoC Program	HUD program designed to promote a communitywide commitment to the goal of ending homelessness and provide funding for projects to quickly rehouse individuals and families
CoC Board	Board identified in the CoC's Charter and By-laws to carry out duties assigned to the Board by the CoC membership
CES	Coordinated Entry System is a process defined by the CoC to identify access points to the crisis response system, conducted standardized assessments, prioritize participants for CoC assistance and manage the referral process.
ESG	Emergency Solutions Grant – HUD program designed to provide emergency assistance to persons experiencing a housing crisis.
HMIS	Homeless Management Information System – data system designated by the CoC to collect information and track progress of CoC participants in achieving housing stability.
Recipient/ Subrecipient	Grantee who receives HUD funding, either CoC Program or ESG Program funds.
Participant	A person or household enrolled in a CoC program.

Oklahoma's 8 CoCs

1. Tulsa CoC
2. Cleveland County CoC
3. North Central OK CoC
4. Northeast OK CoC
5. Northwest (BOS) CoC
6. Oklahoma City CoC
7. Southeast CoC
8. Southwest CoC

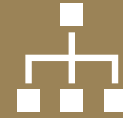




Developing a
Community- wide CoC
Process



Determining geographic
area the CoC will serve



Developing a CoC system



Evaluating CoC and ESG
project outcomes



Participating in
Consolidated Plan



Preparing and submitting
a CoC application



Monitoring recipients
and subrecipients

CoC Lead Agency: CoC Planning

CoC Competitive Funding Process

HUD communicates priorities for funding and serves as the mechanism of CoCs to rank programs for funding.

Local NOFO Policies

Encourages best practices, partnership, and improvements in system performance.

Measuring Performance & Ranking of Projects for NOFO

Approve submission of Collaborative Application for OK-501

HUD's Strategic Goals & Priorities

Strategic Goals

1. Support underserved communities
2. Ensure access to and increase the production of affordable housing
3. Promote homeownership
4. Advance sustainable communities

HUD Homelessness Policy Priorities

1. Ending homelessness for all persons
2. Using a housing first approach
3. Reducing unsheltered homelessness
4. Improving system performance
5. Partnering w/ housing, health, and service agencies
6. Addressing racial equity
7. Improving assistance to LGBTQ+ individuals
8. Involving persons with lived experience
9. Increasing affordable housing supply

CoC Number:	OK-501
CoC Name:	Tulsa City & County CoC
CA Name:	Center for Housing Solutions, Inc.
CoC's ARD (Estimated):	\$4,359,951

Applicant and Project Information				
Applicant Name	Project Name	Project Component	Total Units/Beds	Total ARA
The Center for Housing Solutions, Inc.	Homeless Management Information System	HMIS	0	\$319,328
Mental Health Association in Tulsa, Inc.	Walker Hall TLC	TH	12	\$88,456
Mental Health Association in Tulsa, Inc.	LTS Apartments Tulsa	PH	174	\$1,069,390
Tulsa Day Center	Permanent Supportive Housing (Scattered Sites)2022	PH	17	\$137,853
Volunteers of America of Oklahoma, Inc.	5600PSH	PH	51	\$582,996
Tulsa Day Center	Hudson Villas (PSH at HV) 2022	PH	18	\$127,080
Youth Services of Tulsa, Inc.	RRH for Youth	PH	7	\$121,028
Mental Health Association in Tulsa, Inc.	LTS Apartments VI	PH	26	\$138,021
The Center for Housing Solutions, Inc.	CoC Coordinated Entry System	SSO	0	\$64,368
Tulsa Day Center	Rapid Rehousing (TDC) 2022	PH	13	\$238,379
Mental Health Association in Tulsa, Inc.	12th Street PSH	PH	25	\$244,251
Domestic Violence Intervention Services, Inc.	DVIS RRH for Survivors of Domestic and Sexual Violence	PH	16	\$297,444
Domestic Violence Intervention Services, Inc.	RRH Collaboration Program for Survivors of Domestic and Sexual Violence	PH	33	\$538,975
Domestic Violence Intervention Services, Inc.	FY23 DVIS RRH DV Bonus	Joint TH & PH-RRH	16	\$392,382
			408	\$0

1 TH
 1 TH-RRH
 4 RRH
 6 PSH
 1 SSO-CE
 1 HMIS

Scoring Category	Max Score	Tulsa Score	
Housing First—Lowering Barriers to Entry.	10	10	Expecting all 3 points
Street Outreach—Scope.	3	3	Expecting all 3 points
Rapid Rehousing—RRH Beds as Reported in the HIC	10	10	Increase in beds. 9 pts in FY23
Increasing Capacity for Non-Congregate Sheltering.	1	1	Expecting 1 point in FY23
Partnerships with Public Health Agencies	5	3	5 Points for FY23
Promoting Racial Equity in Homelessness	7	7	7 points for FY23
Involving person w/ Lived Experience	3	3	5 Points for FY23
Local Project Review & Ranking Process	21	20	Pt increase in performance and less points for reallocation.
HMIS Data	6	6	No changes
Reduction in the Number of First Time Homeless	3	2	3 pts for FY23
Length of Time Homeless—CoC's Strategy to Reduce	13	13	13 pts for FY23
Exits to PH Destinations/Retention - CoC's Strategy	13	10	13 pts for FY 23
Returns to Homelessness	8	7	8 pts for FY 23
Increasing Income—CoC's Strategy	7	3	7 pts for FY23

Scoring Category	Max Score	FY 22 Tulsa Score
Coordination & Engagement–Inclusive Structure	5	5
Coordination & Engagement–Coordination w/ Federal, State, Local, Private, & Other Organizations	29	23
Coordination & Engagement–Coordination w/ Federal/State/Local/Private, & Other Orgs–Contin.	49	47
Project Capacity, Review, & Ranking–Local	30	28
HMIS Implementation	9	9
Point-in-Time (PIT) Count	5	4
System Performance	59	43
Coordination w/ Housing and Healthcare	14	14
Total CoC Application Score	200	173

Highest CoC Score	188.75
Median CoC Score	154.5



A Way Home for Tulsa

Coordinated by
Housing Solutions

CoC NOFO Task Group

Tuesday, August 8, 2023

NOFO Task Group Sponsor: Claudia Brierre

NOFO Task Group Champion: Nancy Curry

Housing Solutions Staff Support: Laura Evanoff

NOFO Task Group Members

THANK YOU

FY 23CoC NOFO Task Group Members:				
HS/PAG	Shay Wilson		VoA	John Bierman
YST	Beth Svetlic		Tulsa Day Center	Noe Rodriguez
INCOG	Claudia Brierre		DVIS	Tracey Lyall
PAG	Stephanie Wyrick		City of Tulsa	Travis Hulse
HS	Burnita Smith		AHZF	Nancy Curry
MHA	Greg Shinn		HS	Jacob Beaumont
Salvation Army	Jennifer Leck			



FY23 CoC NOFO Award

CoC	PPRN	Estimated ARD	Tier 1	CoC Bonus (7% of PRN)	DV Bonus (10% of PPRN)	CoC Planning
OK-501 - Tulsa CoC	\$4,154,442	\$4,359,951	\$4,054,754	\$305,197	\$415,444	\$217,998

Tier 1

93% of Annual Renewal Demand \$4,054,754.

New: Reduction in ARD amount from 95% to 93%

Tier 2 (remainder of Annual Renewal Demand + CoC Bonus): \$610,394

Annual Renewal Demand (ARD): Total amount of all the CoC's projects that will be eligible for renewal in FY23 Competition

The Preliminary Pro Rata Need (PPRN) Formula is the formula that HUD uses to establish a CoC's initial need amount, a part of determining a CoC's maximum award amount in a given fiscal year.



PROPOSED RESOLUTION

The CoC NOFO Task Group is requesting the review and approval of the FY23 CoC NOFO Competition materials:

- Standard of Operations
- FY23 CoC NOFO Scoring Tool – Renewal Projects
- FY23 CoC NOFO Scoring Tool – New Projects
- FY23 RFI Application Renewal Projects
- FY23 RFI Application New Projects

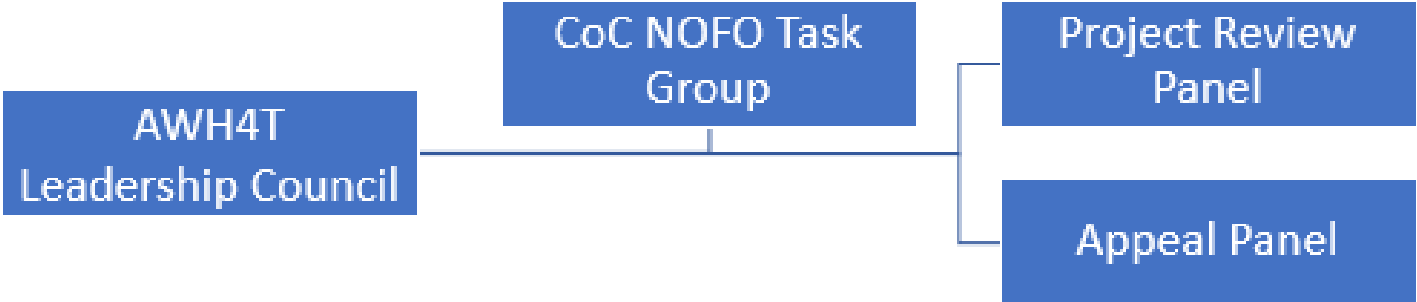


2022 Task Group Feedback

FY 22 Feedback	Actions Taken
Include more persons with lived experience in decision making process	<ul style="list-style-type: none">• Included PLE and updated Standards of Operation to include minimum standards of representation for the Project Review Panel and the Appeals Panel.
Define roles	<ul style="list-style-type: none">• Standards of Operation includes a chart with defined roles• Reformatting (AWH4T) & website.
Reduce negotiation process	<ul style="list-style-type: none">• Auto-ranking definition, criteria, and position in Tier 1• New projects – late applications will not be accepted.
Ensure System level perspective	<ul style="list-style-type: none">• Ensure application materials and process allows CoC to earn all points for section in Collaborative App.



Governance Overview:



Leadership Council	<ul style="list-style-type: none">Responsible for approving CoC NOFO materials: Standards of Operations (policies), and Consolidated Application and Final Project Ranking.
CoC NOFO Task Group	<ul style="list-style-type: none">Task Group that reviews and revises the local policies and process (application materials) in which the annual CoC NOFO funding competition operates under.
Project Review Panel (PRP)	<ul style="list-style-type: none">At least 5 non-conflicted community members review and score project applications in accordance with local policy and procedures.Panel must include persons with lived experience – one member from Youth Action Board (YAB) and 1 member from the Participant Advisory Group (PAG).
Appeal Panel	<ul style="list-style-type: none">Three Leadership Council members responsible for determining the results of an appeal during the funding competition.1 member must be an LC seat that represents lived experience.
Housing Solutions	<ul style="list-style-type: none">The CoC designated Collaborative Applicant and CoC Lead Agency.Responsible for facilitating activities needed to submit a complete and successful application to HUD.

Overview of Application & Scoring Tool

Application:

- Updated format of application materials and e-snaps submission is not included in local application.
- Revised Resiliency and Equity Checklist to include open-ended questions for narrative sections and to request that applicants include data in narrative sections.
- Included budget attachment for new projects to include information that would be collected via e-snaps.

Scoring Tools

- New Projects: Total Points and section points were not changed. Some items have additional scoring criteria to support review panel in assigning a score and increased objective criteria in scoring applications.
- Renewal Projects:
 - Added VAWA Budget Line-Item questions and additional points as a part of increasing safety points.
 - Included additional bonus points to align with HUD NOFO priorities - partnering with Public Housing Authorities and/or with healthcare providers.



Leadership Council Decision

The CoC NOFO Task Group is requesting the review and approval of the FY23 CoC NOFO Competition materials:

- Standard of Operations
- FY23 CoC NOFO Scoring Tool – Renewal Projects
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- FY23 RFI Application Renewal Projects
- FY23 RFI Application New Projects



A WAY HOME FOR TULSA

Request for CoC Leadership Council Committee Agenda Item

1. Brief Description of Proposed Item:

Prior to notifying CoC Applicants of their renewal or new project rankings, the Leadership Council must approve of the final list of projects that will be submitted to HUD for CoC funding. These projects have been reviewed and ranked according to the CoC's ranking and prioritization policy that was approved at the August LC meeting.

2. Date of Leadership Council Meeting:

September 12, 2023

3. Proposed Committee Resolution:

Approval of the FY2023 CoC NOFO Competition Project Ranking

LEADERSHIP COUNCIL NOMINATIONS

PROVIDER REPRESENTATIVE NOMINEES

LESLIE CLINGENPEEL | EXECUTIVE DIRECTOR, THE SPRING

Leslie Clingenpeel is an activist and advocate for victims of human trafficking and domestic violence. Serving as the Executive Director at The Spring, in Sand Springs, Oklahoma — Leslie is responsible for leading the organization, including the emergency crisis shelter, as well as for training and capacity building of service providers across the state of Oklahoma.

Leslie is committed to establishing and expanding resources which offer victim-centered services and trauma-informed programs. Mrs. Clingenpeel has worked in collaboration with the Human Trafficking Capacity Building Center through the Office for Victims of Crime to bring training and awareness across the state. She also built and launched a Training Catalogue & Speakers Bureau at The Spring and works as a consultant to outside agencies to help establish and develop Human Trafficking responses within their organizational setting.

Leslie serves in leadership as the Co-Chair for the Oklahoma Coalition Against Trafficking and passionately shares her voice in policy, legislation, and cross sector collaboration to better serve victim-survivors. Leslie is credentialed as a Certified Domestic and Sexual Violence Response Professional (CDSVRP) and is known for her work in community education, victim advocacy, and community collaboration.

Leslie has a bachelor's degree in ministry & leadership and a master's degree in strategic leadership, specific to the non-profit organizational sector.

EVAN DOUGOUD | PRESIDENT & FOUNDER, BEHEARD MOVEMENT

Evan Dougoud is a visionary leader and the heart behind BeHeard Movement. At 27 years old, Evan exudes unwavering passion and boundless energy in his mission to make a difference in the lives of those experiencing homelessness. As the Founder and President of BeHeard Movement, Evan's dedication has propelled the organization to new heights.

Under his guidance, BeHeard earned the prestigious title of 'Nonprofit of the Year' by TYPROS, a recognition that reflects Evan's commitment to creating meaningful impact. His unwavering dedication didn't stop there; in 2022, Evan was honored as the Tulsan of the Year for his outstanding contributions to the community.

Evan's dynamic leadership has led BeHeard to provide crucial services that include mobile showers, laundry facilities, case management, haircuts, and clothing for those in need. His innovative vision recently led to the opening of a drop-in center in East Tulsa, creating an even stronger foundation for positive change.

Evan's belief in the power of compassion and action shines through BeHeard's initiatives, reminding us that age is no barrier to making a transformative impact. His tireless efforts have not only improved lives but also ignited a spark of hope and change in the hearts of many.

CHRISTOPHER DRAKE | EXECUTIVE DIRECTOR/CHAIRMAN OF THE BOARD, ARK OF DREAMS

Analytical, talented, and ambitious business professional with broad and in-depth experience in industry leadership and innovativeness, including business asset protection, patents, negotiations, transactions, contracts, due diligence, legal liabilities and an acute business acumen and knowledge related to human resource matters and the logical, literal, the practical applications across for profit and non-profit organizations. In dept knowledge and application of services provided to chronically homeless and have lived and served on both sides of the table. Ex-military (disabled veteran) service member (U.S. Army Scout) whereas I was a leader in my division.

Homelessness is something that I have lived experience in, and I understand the mentality, lifestyle and have the trust of the homeless community. Now, as part of my give back, I spend time with those who are currently still homeless to serve as a trusted ear to address real problems, real time from the front lines. Upon completion of my military service, I obtained my bachelor's degree (BSBA) and then my graduate degree (MBA) where I graduated Cum Laude. This was a big deal for me because I had a severe learning disability since I was in grade school.

Most recent opportunities have been starting a doctorate program (DSL) at ORU. The DSL program (50% complete) is a Doctor of Strategic Leadership, most often utilized in the direction and organization of non-profits and corporations alike.

SARAH GROUNDS | EXECUTIVE DIRECTOR, CITY LIGHTS FOUNDATION

Sarah Grounds is a compassionate professional with a passion for making a positive impact and serving her community. As the Executive Director of the City Lights Foundation of Oklahoma, Sarah played a pivotal role in co-founding its establishment nearly a decade ago. Before taking on this role, she dedicated thirteen years to caring for Neuro and Trauma patients as an ICU nurse at Saint Francis Hospital in Tulsa.

Sarah's educational path includes an AA from York University and a BSN from East Central University. Her commitment to both learning and community was acknowledged through the Paragon Award from Leadership Tulsa in 2021. Her leadership also contributed to the City Lights team receiving an Excellence Award from The Oklahoma Center for Nonprofits in 2022.

Beyond her professional role, Sarah finds joy in spending time with her 3 children and husband, as well as sneaking away to the mountains to hike. She hopes to inspire positive change and create a lasting impact while caring for our neighbors experiencing homelessness.

KATE NEARY | CHIEF EXECUTIVE OFFICER, TULSA CARES

Kate Neary serves as the Chief Executive Officer for Tulsa CARES, which is the largest and most comprehensive provider of care and social services for people living with HIV and Hepatitis C in Oklahoma. She has more than two decades of experience in the Tulsa nonprofit community with expertise in public health, management, and fund development.

Kate has served in leadership positions for Planned Parenthood of the Heartland and Planned Parenthood Great Plains; she also served as the executive director of Health Outreach Prevention Education (H.O.P.E.), a Tulsa-based non-profit organization which provides HIV prevention and health promotion services. Other work

experience includes the National AIDS Fund AmeriCorps National Service Program, the Girl Scouts, and the Tulsa Health Department.

After moving from Texas, she received her Bachelor of Arts in History and Political Science from the University of Tulsa and a Master of Public Health from the University of Oklahoma. She is also a graduate of the Health Care Executive Program at the University of California Los Angeles, an HIV Prevention Leadership Institute Fellow with the Centers for Disease Control and Prevention, and a graduate of Leadership Tulsa. She also currently serves on the Mayor's Commission on the Status of Women and the Oklahoma HIV/Hepatitis Planning Council.

MAYOR SUSAN SAVAGE | CEO, MORTON COMPREHENSIVE HEALTH

M. Susan Savage is a native Tulsan who was elected Tulsa's first woman mayor in 1992. Her unprecedented tenure of service as mayor ended in 2002, after which Savage was appointed as Oklahoma's Secretary of State by Governor Brad Henry from 2003 until January of 2011. Savage has been recognized for her decades of leadership, management expertise and policy work. She currently serves as the CEO for Morton Comprehensive Health Services, the oldest community health center system in Oklahoma.

Savage has been recognized locally, statewide, and nationally for her effectiveness in delivering public services, human relations, environmental stewardship, economic expansion, and community revitalization. Her leadership and management expertise as Tulsa's mayor produced a decade of job growth, neighborhood revitalization and community livability, financial stability, public safety enhancements and environmental initiatives. As mayor, Savage appointed more women and minorities to city boards, authorities, and commissions than at any other time in Tulsa's history; she sponsored community-wide prayer services and blood drives in partnership with Tulsa's interfaith community following the Murrah bombing and 9/11 tragedies and stood with other leaders at the 75th and 80th commemorations of Tulsa's 1921 Race Massacre to publicly apologize to victims of that atrocity. Savage was appointed by President Bill Clinton to the President's Council on Sustainable Development and to the National Recreation Lakes Commission. She was one of eight US mayors selected by the Aspen Institute to join French and German mayors to discuss the impact of globalization on cities including topics such as immigration, homelessness, health, social services, and economic development. Savage was recognized by Newsweek Magazine as one of the nation's "25 Mayors to Watch" for her leadership in addressing air and water quality issues.

Savage served as the city's and state's chief diplomat for international relations, worked to advance initiatives from early childhood to health care policy, and as Secretary of State served as a member of Governor Henry's cabinet with broad policy and executive duties at the federal, state, and local levels. Her service includes decades of appointments to community and civic boards. She lectures and speaks across the state and nationally.

Among the dozens of awards received by Savage, she has been honored by the Oklahoma Center for Community and Justice for her leadership promoting diversity, tolerance, and freedom. She has received Honorary Doctorates from Oklahoma City University and her alma mater, Arcadia University. She has been inducted into the Oklahoma Hall of Fame for City and Town Officials, Oklahoma Women's Hall of Fame, and has received the Peace & Dialogue award for government service from the Institute of Interfaith Dialogue.

Savage currently resides in Tulsa where, as the CEO of Morton Health services, she manages a system of six community clinics with a \$20 million budget providing community-based family health care to thousands of Oklahomans. She is privileged to work with the dedicated staff at Morton as they deliver high quality and

accessible health services to promote community wellness and healing. Morton was a key resource during the COVID crisis for testing and vaccines, especially to homeless and underserved Tulsans. Morton uniquely operates a primary care clinic for the homeless; is a patient centered medical home fostering continuity of care; and operates a regional transportation system.

AT-LARGE REPRESENTATIVE NOMINEES

JESSE GUARDIOLA | COMMUNITY INVESTMENT DIRECTOR, TULSA AREA UNITED WAY

Jesse is the new vice president of community relations and impact Tulsa area United Way. Previously, he was the Hispanic Outreach Director and minority workforce expert for the Tulsa Police Department and President of a nationally recognized consulting firm. His research and expertise focus on Hispanic consumer development and workforce growth strategies.

He has traveled extensively to places such as Switzerland, New York City, and Washington D.C. to discuss his research on minority recruitment and relationship building strategies. Over the years, he has acted as an advisor to city and state leaders and has served on numerous boards. Currently, he sits on the boards of directors of the Tulsa Teachers Federal Credit Union, Tulsa Community College Foundation, the Catholic Charities of Eastern Oklahoma, and the Philbrook Museum of Art.

He is a highly decorated 26-year veteran officer, with over 18 awards: including Officer of the Year by the Rotary Club of Tulsa. Jesse's highest recognition came in 2019, after a nationwide search and competition, he won the National Medal for Distinguished Service in Community Policing Innovation by the Department of Justice and U.S Attorney General's Office in a ceremony in Washington, D.C. for his comprehensive Hispanic outreach model.

Born in the U.S. to immigrant parents, Jesse overcame severe poverty to become the first member of his extended family to graduate middle school, high school, and earn two science degrees, including a master's in occupational education and leadership at Oklahoma State University.

With his wife of 14 years, Sarah, he is the father of two young children, William and Mia Grace. His hobbies include watching football and baseball and playing Golf.

STEPHANIE HORTEN | EXECUTIVE DIRECTOR, JUSTICELINK

Stephanie Horten is the Executive Director of JusticeLink. Her focus is on creating systemic changes to improve the lives of those impacted by the criminal legal system in Tulsa County and statewide. Throughout her career she has worked with hundreds of incarcerated men and women serving unjust and excessive prison sentences.

Stephanie, a native Tulsan, graduated from Northwestern University School of Law in 2004. She has worked at a large law firm, as an Assistant Appellate Defender in Chicago, and as a cooperating attorney at the Center on Wrongful Convictions. After returning to her hometown in 2013, she led a local group of stakeholders working toward criminal justice reform and helped to create services and resources for justice involved women in Tulsa County to help them successfully exit the criminal legal system. In 2018, she co-founded Project Commutation to advocate for individuals through the commutation, parole and reentry process.

Stephanie serves on the Advisory Council of the Center for Employment Opportunities, the Advisory Council for Planned Parenthood of the Great Plains and is a board member of Tulsa Town Hall.

City of Tulsa Housing Strategy

With the generous support of the Anne and Henry Zarrow Foundation, PartnerTulsa engaged Development Strategies to develop a housing strategy for Tulsa's housing ecosystem. This housing strategy will provide best practice programs and policies to help the community meet the city's housing needs.

What is the purpose?

Development Strategies recently completed a Citywide Housing Assessment that found that Tulsa needs 12,900 units of housing in the next ten years and nearly \$40 million in new resources each year to meet that need.

More specifically, the strategy will:

- help the broad network of partners understand gaps and needs so that they are able to be more effective partners, and direct resources to areas of greatest need;
- help the City of Tulsa and PartnerTulsa refine its existing incentive policies and create new programs that are needed; and
- help the Mayor's Office and City Council focus on the best uses of the \$104 in million housing initiatives currently funded and included in the Improve Our Tulsa Package.

Who is involved?

This process will rely on conversations, input, and guidance from a wide range of community stakeholders, including developers, lenders, housing service providers, funders and philanthropy, public officials, city staff, economic development representatives, the business community, investors, and others.

What will be done?

Building on the work and conversations already underway, the strategy process will include:

- Discussions and work sessions with
- Permanent Supportive Housing (PSH) best practices,
- Housing ecosystem gap analysis to identify funding, capacity, and service gaps,
- Analysis of potential locations for affordable housing development, and
- Strategy and implementation recommendations.

KEY CONTACTS

Development Strategies

Andy Pfister (Principal)
apfister@development-strategies.com

Olivia Borland (Project Manager)
oborland@development-strategies.com

Partner Tulsa

Kian Kamas (Executive Director)
kian@partnertulsa.org

Inez Ramirez Lopez (Project Manager)
inez@partnertulsa.org

PROJECT SCHEDULE

Housing Ecosystem Interviews
August 2023

Research and Analysis
August 2023

Draft Ecosystem Assessment
September 2023

Housing Location Analysis
September 2023 – October 2023

Strategy Finalization
December 2023