

# CoC Leadership Council

Tuesday, October 10, 2023, at 1:30 p.m.



## Meeting Agenda

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### 1. Leadership Council Meeting Introduction

- Call to Order, Mack Haltom
- Welcome New LC Members
  - Sarah Grounds and Stephanie Horten
- Roll Call

### 2. Discussion & Approval of:

- September 2023 Minutes\*
- At-Large Seat Vacancy\* - Erin Velez
- 12.2023 CES Prioritization\* - Olivia Denton Koopman

### 3. Lead Agency Updates

- November All-Member Meeting, Erin Velez
- Welcome YHDP Recipients, Len Dittmeier
- NOFO Thanks, Laura Evanoff
- Member Agency Applications, Erin Velez
  - YWCA Tulsa
  - Madison Strategies
- Service Standards Task Group, Jacob Beaumont
- Data Report, Olivia Denton Koopman

### 4. Meeting Topics

- Housing Strategy Update, Kian Kamas
- ~~• Mental Health Association Update, MHA~~
- Low-barrier Shelter RFP, Travis Hulse

### 5. Meeting Wrap-Up

- Public Comments
- All-Member Meeting – November 14, 2023
- Next LC Meeting – December 12, 2023
- Adjourn

*\*Items to be voted on by Leadership Council*

# CoC Leadership Council

Tuesday, October 10, 2023, at 1:30 p.m.



## LC Attendance

	Name	Representing	Category	Term
<input type="checkbox"/>	<b>Mack Haltom, Chair</b>	Tulsa Day Center	Provider Representative, Elected	10/2021 - 01/2024
<input type="checkbox"/>	<b>Mayor Bynum</b>	City of Tulsa	Fixed Position, Appointed	09/2022 - 08/2024
<input type="checkbox"/>	<b>James Rea</b>	Tulsa County	Fixed Position, Appointed	09/2022 - 11/2024
<input type="checkbox"/>	<b>Ginny Hensley</b>	Tulsa Housing Authority	Fixed Position, Appointed	03/2022 - 02/2024
<input type="checkbox"/>	<b>Claudia Brierre</b>	INCOG	Fixed Position, Appointed	03/2022 - 02/2024
<input type="checkbox"/>	<b>Rhonda Clemons</b>	Cherokee Nation	Tribal Representative, Appointed	05/2023 - 04/2025
<input type="checkbox"/>	<b>Thomasene Osborn</b>	Muscogee Creek Nation	Tribal Representative, Appointed	05/2023 - 04/2025
<input type="checkbox"/>	<b>Sarah Grounds</b>	City Lights Foundation	Provider Representative, Elected	010/2023 - 09/2025
<input type="checkbox"/>	<b>Beth Svetlic</b>	Youth Services of Tulsa	Provider Representative, Elected	04/2023 – 3/2025
<input type="checkbox"/>	<b>Benny Naifeh</b>	Participant Advisory Group	Consumer Representative, Elected	12/2022-11/2023
<input type="checkbox"/>	<b>Joshua Morrison</b>	Youth Advisory Board	Consumer Representative, Elected	1/2023-12/2023
<input type="checkbox"/>	<b>Lauren Sherry</b>	QuikTrip Corporation	Business/Commerce Representative, Invited	04/2023 - 03/2025
<input type="checkbox"/>	<b>Elizabeth Hall</b>	Burnstein Family Foundation	Funder Representative, Invited	04/2023 - 03/2025
<input type="checkbox"/>	<b>VACANT</b>		At-Large Representative, Invited	05/2022 - 04/2024
<input type="checkbox"/>	<b>Tim Newton</b>	Tulsa Dream Center	At-Large Representative, Invited	04/2023 - 03/2025
<input type="checkbox"/>	<b>Stephanie Horten</b>	JusticeLink	At-Large Representative, Invited	10/2023 - 09/2025
<input type="checkbox"/>	<b>Richard Alexander</b>	Tulsa Police Department	At-Large Representative, Invited	05/2022 - 04/2024

## Meeting Minutes

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### 1. Leadership Council Meeting Introduction

- ☐ Mack Haltom called the meeting to order.
- ☐ Roll Call – Attendance is included after minutes.
- ☐ CoC FY23 NOFO Competition Overview
  - Laura Evanoff gave an overview of the HUD NOFO Competition. The presentation is included in minutes.

### 2. Discussion & Approval of:

- ☐ August 2023 Minutes\*
  - Mack Haltom called for a motion to approve the August minutes. Beth Svetlic moved to approve. Mayor Bynum seconded the motion. Motion carried.
- ☐ 11.2023 FY23 NOFO Priority Listing- Joshua Knowles
  - Mack Haltom and Beth Svetlic recused themselves from the conversation and vote.
  - Joshua Knowles discussed the Rank and Review process and shared the preliminary ranking of projects.
  - Although the DV project is at the bottom of the list, it is only there because it can be picked up by other funding source.
  - We want to prioritize community values like housing and systemic issues to get more funding.
  - Mack Haltom
  - Ginny Hensley called for a motion to approve. Josh Morrison moved to approve. Mayor Bynum seconded the motion. By-name vote is recorded after the minutes.
  - The final priority listing can be found [here](#).

### 3. Lead Agency Updates

- ☐ LC Nominations, Erin Velez
  - Provider Representatives
    - The following people were nominated for the Provider Representative seat: Leslie Clingenpeel, Evan Dougoud, Sarah Grounds, Kate Neary, Susan Savage and Christopher Drake.
    - An electronic ballot was sent out to provider agencies.
    - 28 agencies voted. Sarah Grounds was elected for a 2-year term as a Provider Representative. Her term will begin in October 2023.
  - At-Large Representative
    - The following people were nominated for the At-large seat: Jesse Guardiola, Stephanie Horten
    - An electronic ballot was sent out to Leadership Council members.
    - All members who attended the meeting submitted their vote. Stephanie Horten was elected for a 2-year term as an At-large Representative. Her term will begin in October 2023.
- ☐ Member Agency Applications, Erin Velez

# CoC Leadership Council

Tuesday, September 12, 2023, at 1:30 p.m.



- Beacon Place, Mike Pennington
  - Votes: Yes-3 / No-6 / Abstain-2
- Broken Arrow Neighbors, Megan Quickle
  - Votes: Yes-10 / No-1 / Abstain-0
- ☐ NOFO Update, Laura Evanoff
  - NOFO is due 10/28. Our goal is to submit it on 10/26.
  - CoC program is a dedicated funding source dedicated to ending homelessness as a community approach and a rank and review.
  - We will submit the Collaborative Application and Priority Ranking.
  - We will post the results on the Housing Solutions website by the 28th.

## 4. Meeting Topics

- ☐ Housing Strategy Update, Kian Kamas
  - Presentation is included after minutes.
  - The Tulsa Housing Study showed that we need 13,000 housing units.
  - Partner Tulsa is leading the effort to develop the strategy to meet this need.
  - Currently working to understand how to increase Permanent Supportive Housing.
  - PT is also working on a site analysis that can be turned into an active program moving forward.
  - If anyone is interested in participating in a work session to help evaluate feedback on the recommended strategy, be on standby to receive an email.
  - The mayor added that we want this plan to help make the best use of this Improve our Tulsa funding.

## 5. Meeting Wrap-Up

- ☐ Public Comments
  - Jeff Jaynes with Restore Hope clarified that they do not require an eviction notice to help with rental assistance. There is a process for those who have an eviction notice and we have a separate process if you do not have one. We have a 2 million grant for rental assistance.
- ☐ Next LC Meeting – October 10, 2023
- ☐ Meeting Adjourned

# CoC Leadership Council

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## LC Attendance

	Name	Representing	Category	Term
<input checked="" type="checkbox"/>	<b>Mack Haltom, Chair</b>	Tulsa Day Center	Provider Representative, Elected	10/2021 - 01/2024
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<input type="checkbox"/>	<b>VACANT</b>		Provider Representative, Elected	
<input checked="" type="checkbox"/>	<b>Beth Svetlic</b>	Youth Services of Tulsa	Provider Representative, Elected	04/2023 – 3/2025
<input checked="" type="checkbox"/>	<b>Benny Naifeh</b>	Participant Advisory Group	Consumer Representative, Elected	12/2022-11/2023
<input checked="" type="checkbox"/>	<b>Josh Morrison</b>	Youth Advisory Board	Consumer Representative, Elected	
<input checked="" type="checkbox"/>	<b>Lauren Sherry</b>	QuikTrip Corporation	Business/Commerce Representative, Invited	04/2023 - 03/2025
<input type="checkbox"/>	<b>Elizabeth Hall</b>	Burnstein Family Foundation	Funder Representative, Invited	04/2023 - 03/2025
<input type="checkbox"/>	<b>Crystal Hernandez</b>	ODMHSAS	At-Large Representative, Invited	05/2022 - 04/2024
<input type="checkbox"/>	<b>Tim Newton</b>	Tulsa Dream Center	At-Large Representative, Invited	04/2023 - 03/2025
<input type="checkbox"/>	<b>VACANT</b>		At-Large Representative, Invited	04/2023 - 03/2025
<input checked="" type="checkbox"/>	<b>Richard Alexander</b>	Tulsa Police Department	At-Large Representative, Invited	05/2022 - 04/2024
<input checked="" type="checkbox"/>	<b>Rhonda Clemons</b>	Cherokee Nation	Tribal Representative, Appointed	05/2023 - 04/2025
<input type="checkbox"/>	<b>Thomasene Osborn</b>	Muscogee Creek Nation	Tribal Representative, Appointed	05/2023 - 04/2025

# CoC Leadership Council

Tuesday, September 12, 2023, at 1:30 p.m.



## By-Name Voting Record

Name	Representing	FY23 NOFO Competition Materials
Mack Haltom, Chair	Tulsa Day Center	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input checked="" type="checkbox"/> R
Mayor Bynum	City of Tulsa	<input checked="" type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
James Rea	Tulsa County	<input checked="" type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Ginny Hensley	Tulsa Housing Authority	<input checked="" type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Claudia Brierre	INCOG	<input checked="" type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
VACANT		<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Beth Svetlic	Youth Services of Tulsa	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input checked="" type="checkbox"/> R
Benny Naifeh	Participant Advisory Group	<input checked="" type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
VACANT	Youth Advisory Board	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Lauren Sherry	QuikTrip Corporation	<input checked="" type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Elizabeth Hall	Burnstein Family Foundation	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Crystal Hernandez	ODMHSAS	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Tim Newton	Tulsa Dream Center	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
VACANT		<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Richard Alexander	Tulsa Police Department	<input checked="" type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Rhonda Clemons	Cherokee Nation	<input checked="" type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R
Thomasene Osborn	Muscogee Creek Nation	<input type="checkbox"/> Y <input type="checkbox"/> N <input type="checkbox"/> A <input type="checkbox"/> R

# **Tulsa City & County Continuum of Care**

FY 2023

CoC Program NOFO

Priority Listing

# CoC Funding Available for Our Community

- Annual Renewal Demand: \$4,359,951
  - 10 projects are seeking to renew funding
- CoC Bonus Funding: \$305,197
  - 1 new project is applied for these funds
- Domestic Violence Bonus Funding: \$415,444
  - 3 new projects applied for these funds
- CoC Planning Funding: \$217,998
  - 1 project applied for these funds



# The Priority Listing

- HUD funds renewal projects and new projects annually according to the order in the **priority listing**, which is made up of two tiers
  - **Tier 1** (\$4,054,754) → Very likely to get funded
  - **Tier 2** (\$610,394) → Competitive nationally (some will be funded, some will not)
- **DV/CoC Bonus** → Competitive nationally
  - If a project is not funded through DV Bonus, HUD will consider it for the CoC Bonus
  - **DV Bonus**: \$415,444
  - **CoC Bonus**: \$305,197

# The Local Process

- **CoC NOFO Task Group** reviewed and revised scoring tools for renewal and new projects – July - August 2023
- **Leadership Council** reviewed and approved scoring tools and NOFO standards of operations – August 2023
- **Project Review Panel** reviewed applications, discussed and scored applications based on scoring tools – August 2023
- **Appeal Panel** did not receive any appeals requests
- **CoC NOFO Task Group** met to review the recommended Priority Listing although there were not appeals and the rank order did not change.
- **Leadership Council** must review, may revise, and must approve the priority list for final submission to HUD

# Summary of Review Panel Decisions

1. Preserve as much renewable funding as possible.
2. Prioritize housing where possible over services
3. Maximize resources and increase renewable funding.
4. Recommendation: The Center for Housing Solutions apply for the full CoC Bonus amount and use the additional funding for CES for Survivors.
5. Recommendation: SSO-CE DV Bonus will not be recommended for funding as a stand-alone project because the panel recommends maximizing the DV Bonus funding for housing.

# Preliminary Raked List Overview

Priority Listing: Based on Project Scores	Project Type	Units	
Tier 1 (Safe)	PSH	321	
	RRH	53	
	TH	12	
	TH-RRH	16	
	Total	379	<b>428 Existing Beds</b>
Straddling Tiers 1 & 2 (Low risk)	PSH	17	Most likely funded in second round dependent on CoC score
Tier 2 Bonus (At risk)	DV-RRH SSO-CE DV-RRH	16 N/A 10	Likely funded but at risk (30 beds) CoC Bonus (will serve about 340 people) DV Bonus (2 projects)

**PSH:** Permanent Supportive Housing

**RRH:** Rapid Rehousing

**TH:** Transitional Housing

**TH-RRH:** Joint Transitional Housing Permanent Housing – Rapid Rehousing

**SSO:** Supportive Services Only

**CE:** Coordinated Entry

**HMIS:** Homeless Management Information System

**DV:** Domestic Violence

**CoC:** Continuum of Care

Tulsa City & County Continuum of Care  
**2023 Continuum of Care Preliminary Priority Listing**  
Recommended September 1, 2023

Annual Renewal Demand: \$4,359,951  
CoC Bonus Funding Available: \$305,197  
DV Bonus Funding Available: \$415, 444  
**Total Ranked Funding Available: \$4,665,148**

*Total CoC Bonus Request from Applicants* \$200,943  
*Total DV Bonus Request from Applicants* \$806,509

CoC Planning (Not Ranked): \$217,998  
**Total Funding Available (includes planning): \$5,298,590**

Tier 1 Available \$4,054,754  
Tier 2 Available \$610,394  
Tier 1 + Tier 2 Total \$4,665,148

**Tier 1 Recommended List**

Rank	Score	Project	Applicant	Type	Applicant Grant Amount	Recommended Grant Amount	Total Units/Beds
1		Homeless Management Information System	The Center for Housing Solutions, Inc.	HMIS	\$319,328	\$319,328	N/A
2		CoC Coordinated Entry System	The Center for Housing Solutions, Inc.	SSO-CE	\$64,368	\$64,368	N/A
3		RRH Collaboration Program for Survivors of Domestic and Sexual Violence	Domestic Violence Intervention Services	RRH	\$538,975	\$538,975	33
4		Joint TH - PH-RRH Bonus Project	Domestic Violence Intervention Services	TH-RRH	\$392,382	\$392,430	16
5	103.5	Hudson Villas	Tulsa Day Center	PSH	\$127,080	\$127,080	18
6	100.75	TDC Rapid Rehousing Program	Tulsa Day Center	RRH	\$238,379	\$238,379	13
7	97.92	LTS Apartments Tulsa	Mental Health Association in Tulsa, Inc.	PSH	\$1,069,390	\$1,069,390	174
8	95.5	LTS Apartments VI	Mental Health Association in Tulsa, Inc.	PSH	\$138,021	\$138,021	26
9	95.5	12th Street	Mental Health Association in Tulsa, Inc.	PSH	\$244,251	\$244,251	25
10	95.3	RRH Youth Renewal	Youth Services of Tulsa, Inc.	RRH	\$121,028	\$121,028	7
11	93.42	5600PSH	Volunteers of America of Oklahoma, Inc.	PSH	\$582,996	\$582,996	51
12	87.25	Walker Hall TLC	Mental Health Association in Tulsa, Inc.	TH	\$88,456	\$88,456	12
13	86.55	TDC Permanent Supportive Housing Program (straddles Tier 1 & Tier 2)	Tulsa Day Center	PSH	\$130,100	\$130,100	17
					<b>\$4,054,754</b>	<b>\$4,054,802</b>	<b>392</b>

Tier 2 Recommended List							
Rank	Score	Project	Applicant	Type	Applicant Grant Amount	Recommended Grant Amount	Total Units/Beds
13	86.55	TDC Permanent Supportive Housing Program (straddles Tier 1 & Tier 2)	Tulsa Day Center	PSH	\$7,753	\$7,753	N/A
14	84.5	RRH for Survivors of Domestic and Sexual Violence	Domestic Violence Intervention Services	RRH	\$297,444	\$297,444	16
15	94.83	*SSO CE-Expansion	The Center for Housing Solutions, Inc.	SSO-CE	\$200,943	\$305,197	N/A
16	90.5	RRH Collaboration Program for Survivors of Domestic and Sexual Violence - Expansion	Domestic Violence Intervention Services	RRH	\$297,275	\$211,065	10
17	88.5	RRH for Survivors of Domestic and Sexual Violence - Expansion	Domestic Violence Intervention Services	RRH	\$285,954	\$204,379	N/A
					\$1,089,369	\$1,025,838	26
* Note – Rank & Review Panel recommends The Center for Housing Solutions applies for the entire CoC Bonus amount and include \$105,000 dedicated to develop CES for survivors. For this reason the SSO-CES DV Bonus project was not ranked in the preliminary priority listing							
Rejected Projects							
	Score	Project	Applicant	Type	Applicant Grant Amount	Recommended Grant Amount	
	94.17	*SSO-CE DV Bonus	The Center for Housing Solutions, Inc.	SSO-CE	\$223,280	\$ -	
Not Ranked Per NOFA Guidelines							
		Project	Applicant	Type		Amount	
		2022 Planning Grant	The Center for Housing Solutions, Inc.	CoC Planning		\$217,998	



# TULSA HOUSING STRATEGY





# Progress To Date

## PSH DEEP DIVE

- Homebase has been researching PSH case studies and models relevant to Tulsa
- A draft memo of **6 case studies** has been delivered

## SITE ANALYSIS

- Working with Planning Office and others to get necessary data to kick-off this phase of work



# Progress To Date

## ECOSYSTEM ANALYSIS

- 29 conversations with key housing ecosystem organizations, developers, city departments, and city councilors to date
- Analyzing conversations for key strengths, barriers, system gaps, current resources, and potential solutions
- Reviewing previous strategies and plans
- Mapping out the development process in Tulsa



# Upcoming Next Steps

## PSH DEEP DIVE

- Homebase will add PSH best practices, development, and operations information to their memo by 9/21
- A final memo will be delivered 10/6 and integrated into our strategy framework

## SITE ANALYSIS

- Begin mapping





# Upcoming Next Steps

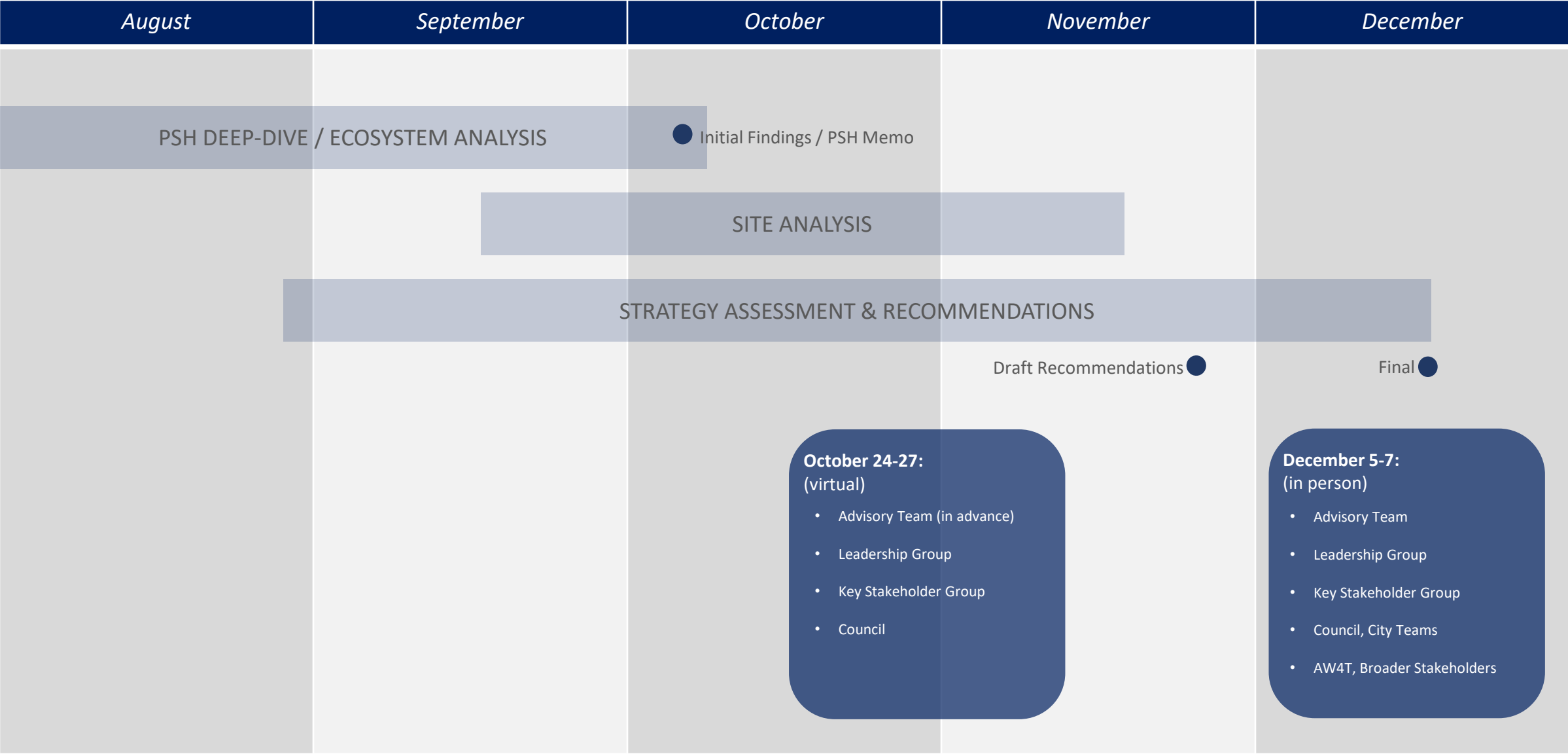
## ECOSYSTEM ANALYSIS

- Continue scheduling conversations with housing ecosystem providers, developers, and other key groups
- Finish list of existing strategies and analyze for progress and key themes that have carried through recent years
- Finish mapping out the development process

## STRATEGY

- As these buckets of work continue, we are thinking about potential draft strategies

# SCHEDULE



# Interested in engaging in the process?

Fill out the interest form:

<https://forms.gle/QNvn1GfATVBLAD9q9>



# A WAY HOME FOR TULSA

## Request for CoC Leadership Council Committee Agenda Item

### 1. Brief Description of Proposed Item:

Revised Coordinated Entry System (CES) prioritization based on HUD Fiscal Year 2024 Data Standard updates, community feedback, and recent HUD Technical Assistance (TA).

### 2. Date of Leadership Council Meeting:

Tuesday, October 10<sup>th</sup>

### 3. Proposed Committee Resolution:

Approval of updated Coordinated Entry System (CES) prioritization effective with the next By-Name List (BNL) pull on October 16<sup>th</sup>. Updates include:

1. Addition of length of participation within the Continuum of Care's Coordinated Entry System
2. Recognition of equitable points attributed for American Indian and Indigenous individuals that utilize Tribal/Indian clinics in place of Emergency Room care
3. Combination of race and ethnicity fields, within new question format on person's experience of discrimination and/or prejudice
4. Higher point value for survivors of human trafficking and domestic violence
5. Higher point value for individuals with history of child welfare, foster care, or juvenile justice

# A Way Home for Tulsa Continuum of Care

## Coordinated Entry System (CES) Prioritization

**Total Score: 0**

Tulsa Prioritization Factors	Count	Max Value
<b>Current Living Situation</b>		
Emergency Shelter	0	3
Unsheltered	0	6
Current Living Situation Total	0	6
<b>Homeless Experience</b>		
Number of months on the streets, in Emergency Shelter, or Safe Haven in past 3 years		
1-2 months	0	1
3-5 months	0	3
6-12 months	0	6
12+ months	0	12
Length of Participation in Coordinated Entry System		
12-24 months	0	4
24+ months	0	7
Homeless Experience Total		33
<b>Housing Insecurity</b>		
Household has been evicted in last 12 months	0	5
Where do you go when you feel sick or unwell?		
Urgent Care/Walk-in Clinic	0	1
Primary Care Clinic/Physician	0	1
Community Clinic (e.g., Morton/Tulsa Day Center Clinic)	0	3
Tribal/Indian Clinic	0	4
Crisis Care Facility	0	4
Emergency Room/Hospital	0	4
I do not seek help when unwell	0	5
Outreach Referrals from Tulsa Fire Department		
1 encounter	0	1
2-3 encounters	0	2
4-10 encounters	0	4
10+ encounters	0	6
Outreach Referrals from Tulsa Police Department		
1 encounter	0	2
2-3 encounters	0	4
4-10 encounters	0	8
10+ encounters	0	10
History of Systems Involvement		
Household has a misdemeanor conviction	0	8
Household has a felony conviction	0	10
Have you ever been a victim of discrimination or prejudice? This could be with your race, ethnicity, disability status, gender, sexual orientation, or age. <i>(Including hate crimes. No proof necessary.)</i>	0	10
Survivor of Domestic Violence/Human Trafficking	0	10

Housing Insecurity Total	0	76
Household Composition		
Household member history of child welfare/foster care agency or juvenile justice system	0	7
Household includes a Veteran	0	3
Household size of 3 or more	0	5
Household Composition Total	0	14
<b>TOTAL</b>	<b>0</b>	<b>130</b>

\*Persons with the same score will be prioritized based on approximate date homeless experience began

DRAFT