



A WAY HOME  
for Tulsa



COORDINATED BY HOUSING SOLUTIONS

# All-Member Meeting

## Strategic Plan Implementation

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**OSU-Tulsa Conference Center**

Tuesday, November 18th, 2025 | 9:00 AM-12:00 PM

**Presented by**  
Housing Solutions Tulsa

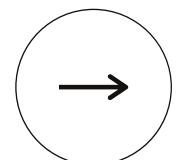


# Meeting Agenda

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- 01      Opening: 2025 Progress**
- 02      Breakout Room Discussions**
- 03      Closing: Looking to 2026**

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**OPENING PLENARY**

# 2025 Progress

**Mark Smith**, CEO of Housing Solutions

**Beth Edwards-Svetlic**, LCSW, Assistant Executive Director of Youth Services of Tulsa, 2025 AWH4T Chair



# 2025-2029 Strategic Plan

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- 1 Stop Homelessness Before It Begins
- 2 Transform the Homelessness System of Care to Be More Effective, Equitable, & Person-Centered
- 3 Increase Access to Housing
- 4 Partner Across Tulsa to Build Solutions & Access Resources

[View the full AWH4T Strategic Plan](#)



# System Performance



# 2,828

People  
Experiencing  
Homelessness

Total number of people waiting for assistance on AWH4T's By-Name-Lists (Veteran, Youth, Rapid Re-Housing, and Chronic)

**150**  
Veterans

# 1,232

Experiencing Chronic  
Homelessness

**320**  
Youth

# 1,596

Eligible for Rapid  
Re-Housing

## At-Risk of Homelessness

People served by AWH4T Prevention programs:

**7,142** in **3,039**  
Individuals Households

including

**218**  
Veterans

and **3,041**  
Children

**21%** Individuals  
w/Disabilities

Survivors of  
Domestic Violence **18%**

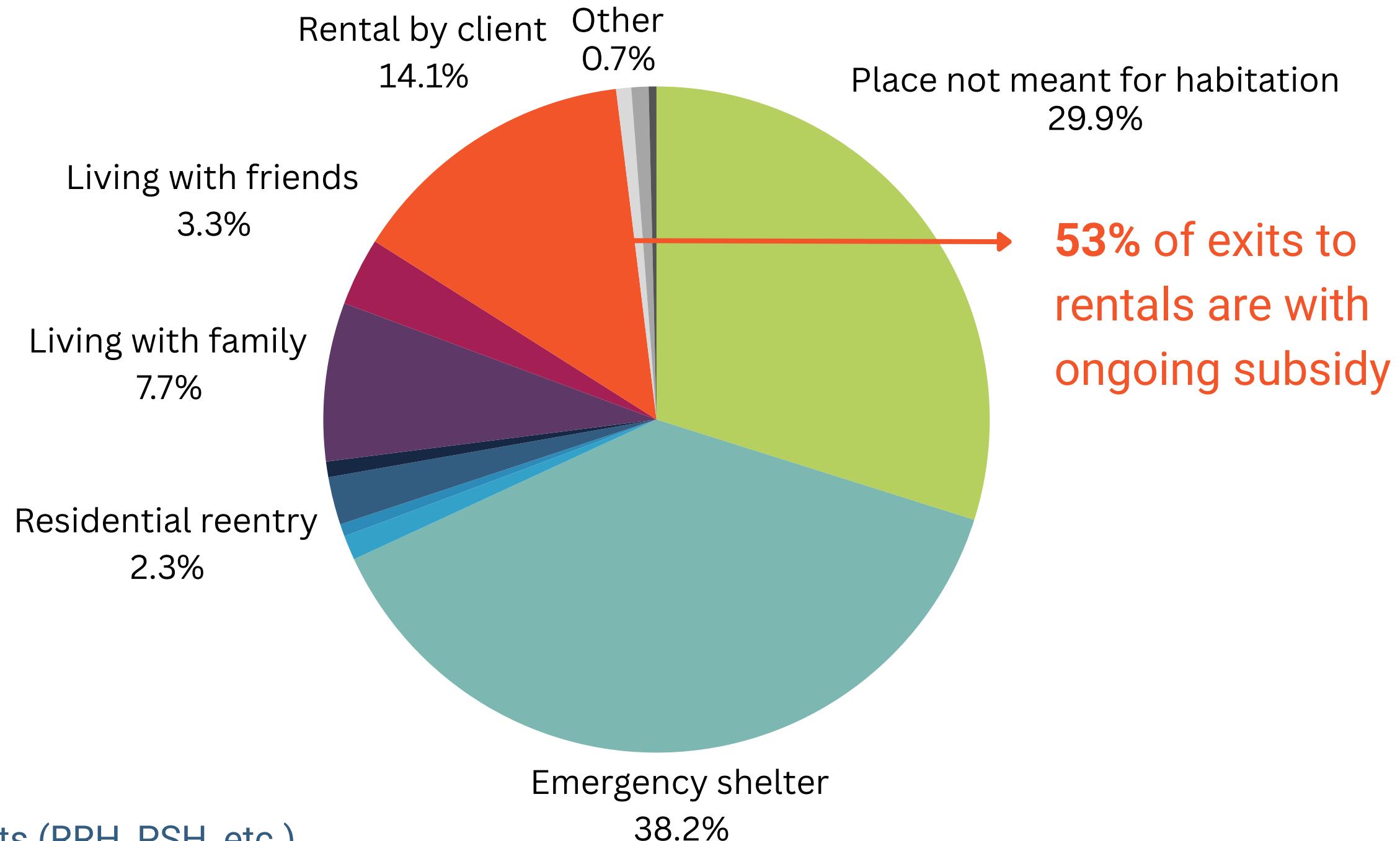
# System Performance



## Exit Destinations

The living situations of program participants when they leave an AWH4T homelessness service program\*

7.4% of these exits are to CoC Rapid Re-Housing or Permanent Supportive Housing projects.



\* Does not include permanent housing projects (RRH, PSH, etc.)

# System Performance



## Housing Placements



**Annual Goal:** 1000 housing placements  
**Current:** 79% as of September 30, 2025

## Housing Retention

**96%**

of people in AWH4T housing programs **retained permanent housing**

Approximately  
**77%**

of people served by AWH4T eviction prevention programs **avoided eviction**

# CoC Program Funding



## FY25 Notice of Funding Opportunity (NOFO)

Includes significant changes from previous NOFO, including:

- Street Outreach and Transitional Housing as eligible project types
- Large reduction in amount designated for “protected” renewal projects
- Equally large reduction in amount for permanent housing projects
- Short timeline for competition: due to HUD January 14

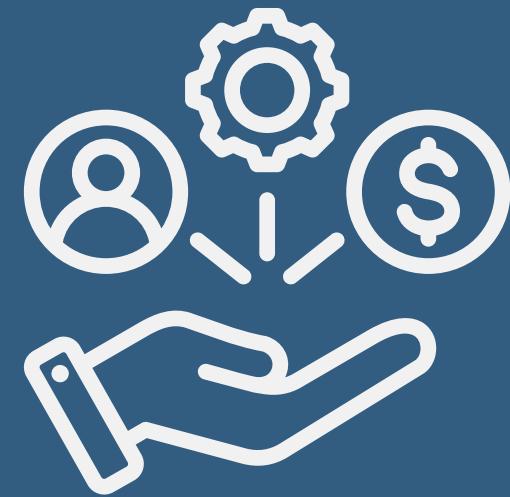
To learn more, attend the AWH4T CoC Program NOFO Kick-Off webinar on **Thursday, the 20th at 9am**



**REGISTER HERE**

# Key Progress

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**Capacity Building Initiatives**  
CCBHC x PSH Collaborative,  
AWH4T Training



**System Analysis & Adaptation**  
Governance Charter, Funding,  
and Prioritization



**Public Investment**  
New allocation of local funds  
for homelessness/housing



# Key Progress

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## Safe Move Tulsa

A plan to end street homelessness by 2028, developed by Clutch Consulting Group, in collaboration with the City of Tulsa, Housing Solutions, and local business leaders.

### Highlights

- Clutch completed a homelessness response system analysis
- Found that most people entering the system need rapid, time-limited supports to “springboard” back into housing
- Proposed public-private initiative to meet this need

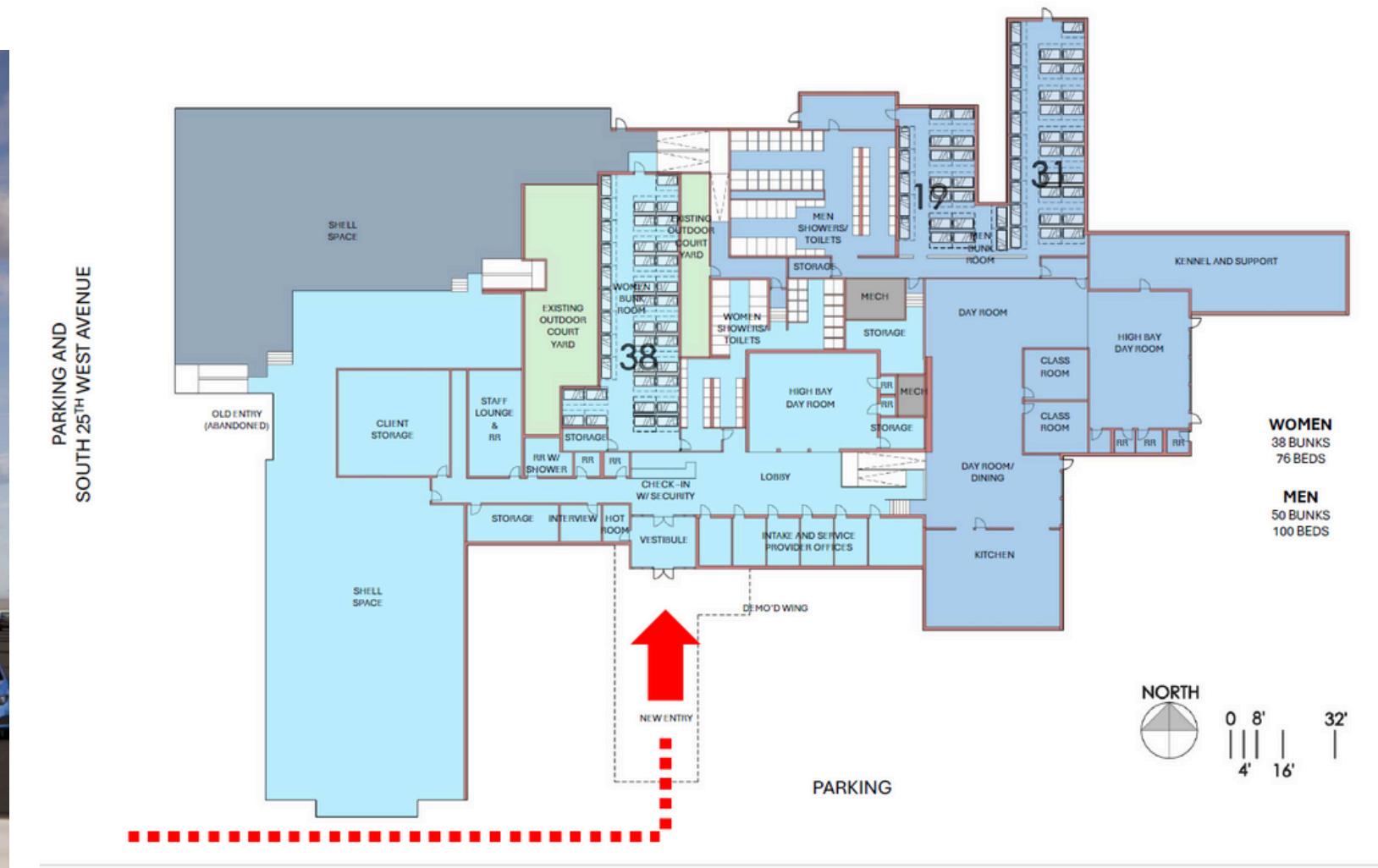
## The Accelerated Plan

1. Decommission encampments & end street sleeping
2. Equip providers with rapid resolution service options
3. Target long-stayers for urgent, deeper interventions
4. Activate Complex Case Team (behavior health + hospitals + law enforcement) for those with highest long-term needs

# Key Progress

# The Harbor

A collaboration among private philanthropy, operating experts, and the City of Tulsa to establish a 24/7 low-barrier shelter in Tulsa.



BREAKOUT ROOMS

# Strategic Goal Implementation



# Breakout Rooms



<b>Room 104</b>	<b>Goal #1: Stop Homelessness Before It Begins</b>
<b>Room 106</b>	<b>Goal #2: Transform the Homelessness System of Care to Be More Effective, Equitable, &amp; Person-Centered</b>
<b>Room 108</b>	<b>Goal #3: Increase Access to Housing</b>
<b>Room 110</b>	<b>Goal #4: Partner Across Tulsa to Build Solutions &amp; Access Resources</b>

**Session 1**  
**9:30 - 9:55 am**

**Session 2**  
**10:00 - 10:25 am**

**Session 3**  
**10:30 - 10:55 am**

**Session 4**  
**11:00 - 11:25 am**

# Goal #1



## Stop Homelessness Before It Begins

### Action Steps In Progress

**35%**

### Key Advances

- ★ JusticeLink's expanded re-entry housing supports
- ★ OK Access to Justice Foundation's Make It Plain initiative
- ★ Increased eviction mitigation services through Legal Aid

### 2026 Focus

- **A.2-5** Identify landlords that exacerbate homelessness and those that will partner to address it; incentivize partnership
- **A.1 & B.1-2** Coordinate with public institutions and advocacy groups to change eviction policy and improve re-entry processes

# Goal #2



## Transform the Homelessness System of Care to Be More Effective, Equitable, & Person-Centered

Action Steps  
In Progress

68%

### Key Advances

- ★ Completed first annual system analysis
- ★ Expanded lived experience opportunities for engagement
- ★ Initiated new capacity-building initiatives including CCBHC x PSH collaborative

### 2026 Focus

- **A.3.** Direct resources to projects that align with strategic goals and standards
- **B.2.** Preserve access to vital resources despite funding cuts

# Goal #3

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## Increase Access to Housing

### Action Steps In Progress

**52%**

### Key Advances

- ★ Increase in RRH and PSH housing units
- ★ First annual system funding analysis completed
- ★ Revision of AWH4T Member Fund policy and process
- ★ Re-launch of AWH4T Communications Committee

### 2026 Focus

- **A.1.a.** Complete and activate communications plan that addresses gaps and current work
- **B.2.b.** Establish flex fund for unit maintenance (vacancy, damages, risk mitigation)
- **B.4.b.** Create AWH4T-wide Housing Problem-Solving/Diversion program

# Goal #4



## Partner Across Tulsa to Build Solutions & Access Resources

### Action Steps In Progress

74%

### Key Advances

- ★ Formalized partnership with Tulsa Public Schools
- ★ Improved information sharing about CoC initiatives to member agencies and staff
- ★ Increased City of Tulsa investment in homelessness/housing initiatives

### 2026 Focus

- **A.2.c-d.** Create policy change that reduces barriers to housing, in particular: expungement
- **B.1.a.** Improve inter- and cross-sector data sharing
- **B.1.c.** Accessibly communicate AWH4T impact and engage the larger community in our work

**CLOSING PLENARY**

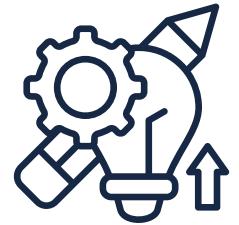
# **2026 Blueprint**

**Beth Edwards-Svetlic, LCSW, Assistant Executive Director of Youth Services of Tulsa, 2025 AWH4T Chair**

**Noe Rodriguez, Chief Operating Officer of Tulsa Day Center, 2025 AWH4T Vice Chair**



# 2026 Blueprint



## What are we focused on in the coming year?

The 2026 Blueprint was developed through the AWH4T Strategic Plan Implementation Task Group. The document outlines our community's primary goals for implementation in the next year.



**Learn &  
Communicate**



**Drive Policy  
Change**



**Stay Focused  
& Get Creative**

# 2026 Blueprint



## Safe Move Tulsa Integration



Builds upon existing system and opens additional pathways to housing.



Will be a part of Coordinated Entry, with program specific matching and eligibility criteria.



Increased resources for unsheltered and newly homeless individuals will allow more people to be served by existing CoC resources and programming.



SMT funding is directed to rehousing, case management, unit acquisition, and client assistance. Ongoing collaboration with existing outreach, shelter, day services, and behavioral health providers will be essential to the success of Safe Move Tulsa and maintaining services across the community.

# Measuring Success

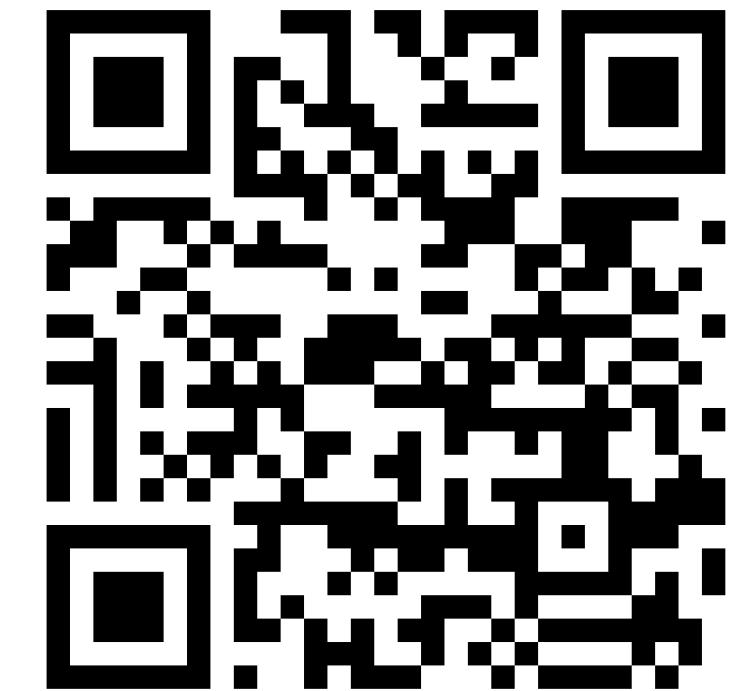


## How will we demonstrate our progress?

Housing Solutions and the Strategic Plan Implementation Task Group will continue evaluating progress on a quarterly basis and communicating implementation progress regularly.

### Updates will be provided via:

- AWH4T Leadership Council meetings
- AWH4T newsletters and social media
- Publicly available dashboard (2026 initiative)
- Other initiatives of the AWH4T Communications Committee



SHARE YOUR THOUGHTS!

# Thank you!

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