



All-Member Meeting

Strategic Plan Implementation

OSU-Tulsa Conference Center
Tuesday, November 18th, 2025 | 9:00 AM-12:00 PM

Presented by
Housing Solutions Tulsa



Meeting Agenda

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- 01** **Opening: 2025 Progress**
 - 02** **Breakout Room Discussions**
 - 03** **Closing: Looking to 2026**



OPENING PLENARY

2025 Progress

Mark Smith, CEO of Housing Solutions

Beth Edwards-Svetlic, LCSW, Assistant Executive Director of Youth Services of Tulsa, 2025 AWH4T Chair



2025-2029 Strategic Plan

- 1 Stop Homelessness Before It Begins**
- 2 Transform the Homelessness System of Care to Be More Effective, Equitable, & Person-Centered**
- 3 Increase Access to Housing**
- 4 Partner Across Tulsa to Build Solutions & Access Resources**

[View the full AWH4T Strategic Plan](#)



System Performance



2,828 People Experiencing Homelessness

Total number of people waiting for assistance on AWH4T's By-Name-Lists (Veteran, Youth, Rapid Re-Housing, and Chronic)

150
Veterans

1,232 Experiencing Chronic Homelessness

320
Youth

1,596 Eligible for Rapid Re-Housing

At-Risk of Homelessness

People served by AWH4T Prevention programs:

7,142 in **3,039**
Individuals Households

including

218 and **3,041**
Veterans Children

21% Individuals w/Disabilities Survivors of Domestic Violence **18%**

System Performance

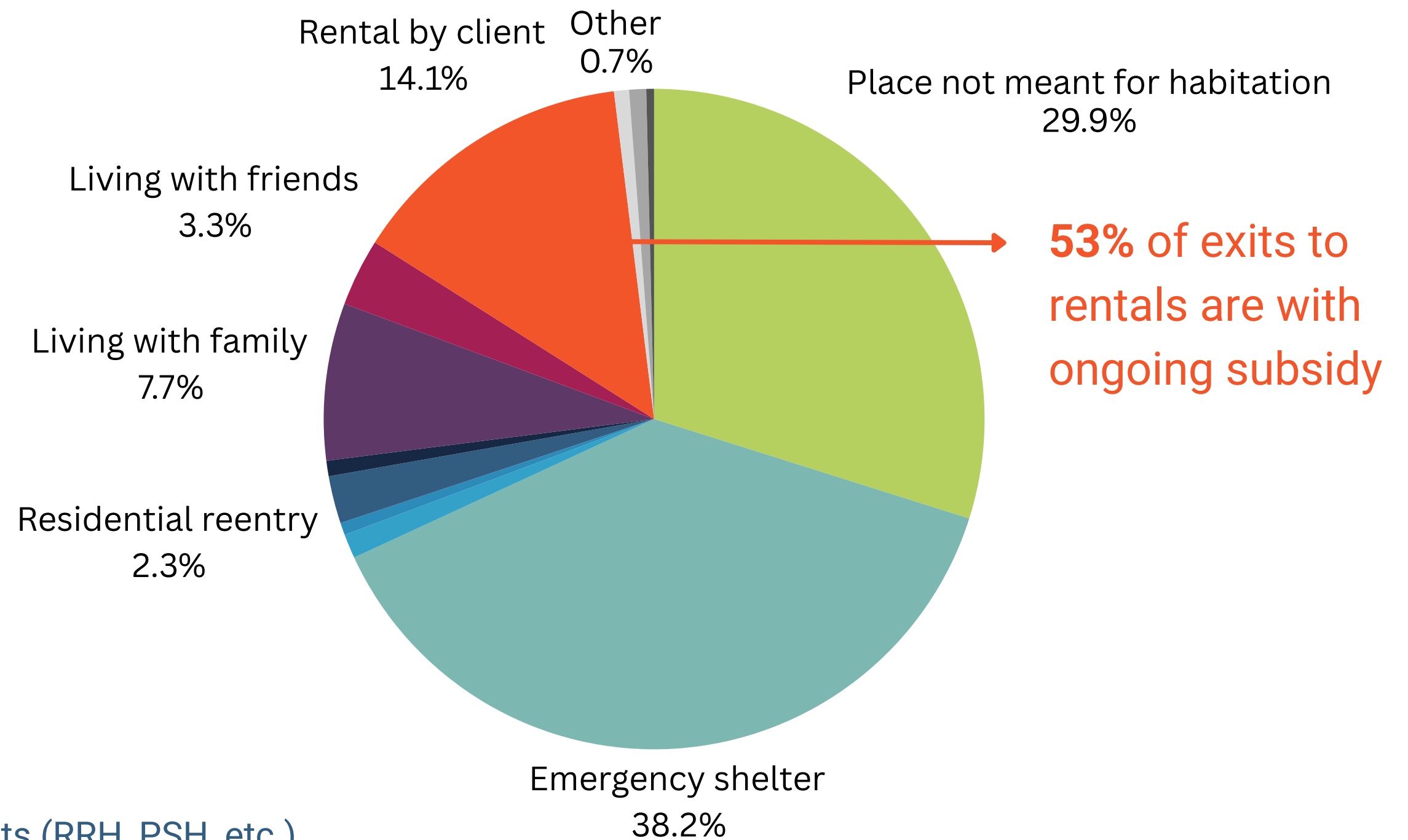


Exit Destinations

The living situations of program participants when they leave an AWH4T homelessness service program*

7.4% of these exits are to CoC Rapid Re-Housing or Permanent Supportive Housing projects.

* Does not include permanent housing projects (RRH, PSH, etc.)



System Performance



Housing Placements



Annual Goal: 1000 housing placements
Current: 79% as of September 30, 2025

Housing Retention

96% of people in AWH4T housing programs **retained permanent housing**

_____ and _____

Approximately **77%** of people served by AWH4T eviction prevention programs **avoided eviction**

CoC Program Funding



FY25 Notice of Funding Opportunity (NOFO)

Includes significant changes from previous NOFO, including:

- Street Outreach and Transitional Housing as eligible project types
- Large reduction in amount designated for “protected” renewal projects
- Equally large reduction in amount for permanent housing projects
- Short timeline for competition: due to HUD January 14

To learn more, attend
the AWH4T CoC
Program NOFO Kick-Off
webinar on **Thursday,**
the 20th at 9am



REGISTER HERE

Key Progress



Capacity Building Initiatives
CCBHC x PSH Collaborative,
AWH4T Training



System Analysis & Adaptation
Governance Charter, Funding,
and Prioritization



Public Investment
New allocation of local funds
for homelessness/housing



Key Progress

Safe Move Tulsa

A plan to end street homelessness by 2028, developed by Clutch Consulting Group, in collaboration with the City of Tulsa, Housing Solutions, and local business leaders.

Highlights

- Clutch completed a homelessness response system analysis
- Found that most people entering the system need rapid, time-limited supports to “springboard” back into housing
- Proposed public-private initiative to meet this need

The Accelerated Plan

1. Decommission encampments & end street sleeping
2. Equip providers with rapid resolution service options
3. Target long-stayers for urgent, deeper interventions
4. Activate Complex Case Team (behavior health + hospitals + law enforcement) for those with highest long-term needs



BREAKOUT ROOMS

Strategic Goal Implementation



Breakout Rooms



Room 104	Goal #1: Stop Homelessness Before It Begins
Room 106	Goal #2: Transform the Homelessness System of Care to Be More Effective, Equitable, & Person-Centered
Room 108	Goal #3: Increase Access to Housing
Room 110	Goal #4: Partner Across Tulsa to Build Solutions & Access Resources

Session 1 9:30 - 9:55 am	Session 2 10:00 - 10:25 am	Session 3 10:30 - 10:55 am	Session 4 11:00 - 11:25 am
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Goal #1



Stop Homelessness Before It Begins

Action Steps In Progress

35%

Key Advances

- ★ JusticeLink's expanded re-entry housing supports
- ★ OK Access to Justice Foundation's Make It Plain initiative
- ★ Increased eviction mitigation services through Legal Aid

2026 Focus

- **A.2-5** Identify landlords that exacerbate homelessness and those that will partner to address it; incentivize partnership
- **A.1 & B.1-2** Coordinate with public institutions and advocacy groups to change eviction policy and improve re-entry processes

Goal #2



Transform the Homelessness System of Care to Be More Effective, Equitable, & Person-Centered

Action Steps In Progress

68%

Key Advances

- ★ Completed first annual system analysis
- ★ Expanded lived experience opportunities for engagement
- ★ Initiated new capacity-building initiatives including CCBHC x PSH collaborative

2026 Focus

- **A.3.** Direct resources to projects that align with strategic goals and standards
- **B.2.** Preserve access to vital resources despite funding cuts

Goal #3



Increase Access to Housing

Action Steps In Progress

52%

Key Advances

- ★ Increase in RRH and PSH housing units
- ★ First annual system funding analysis completed
- ★ Revision of AWH4T Member Fund policy and process
- ★ Re-launch of AWH4T Communications Committee

2026 Focus

- **A.1.a.** Complete and activate communications plan that addresses gaps and current work
- **B.2.b.** Establish flex fund for unit maintenance (vacancy, damages, risk mitigation)
- **B.4.b.** Create AWH4T-wide Housing Problem-Solving/Diversion program

Goal #4



Partner Across Tulsa to Build Solutions & Access Resources

Action Steps In Progress

74%

Key Advances

- ★ Formalized partnership with Tulsa Public Schools
- ★ Improved information sharing about CoC initiatives to member agencies and staff
- ★ Increased City of Tulsa investment in homelessness/housing initiatives

2026 Focus

- **A.2.c-d.** Create policy change that reduces barriers to housing, in particular: expungement
- **B.1.a.** Improve inter- and cross-sector data sharing
- **B.1.c.** Accessibly communicate AWH4T impact and engage the larger community in our work

CLOSING PLENARY

2026 Blueprint

Beth Edwards-Svetlic, LCSW, Assistant Executive Director of Youth Services of Tulsa, 2025 AWH4T Chair

Noe Rodriguez, Chief Operating Officer of Tulsa Day Center, 2025 AWH4T Vice Chair



2026 Blueprint



What are we focused on in the coming year?

The 2026 Blueprint was developed through the AWH4T Strategic Plan Implementation Task Group. The document outlines our community's primary goals for implementation in the next year.



**Learn &
Communicate**



**Drive Policy
Change**

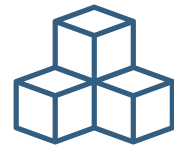


**Stay Focused
& Get Creative**

2026 Blueprint



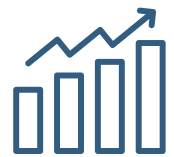
Safe Move Tulsa Integration



Builds upon existing system and opens additional pathways to housing.



Will be a part of Coordinated Entry, with program specific matching and eligibility criteria.



Increased resources for unsheltered and newly homeless individuals will allow more people to be served by existing CoC resources and programming.



SMT funding is directed to rehousing, case management, unit acquisition, and client assistance. Ongoing collaboration with existing outreach, shelter, day services, and behavioral health providers will be essential to the success of Safe Move Tulsa and maintaining services across the community.

Measuring Success



How will we demonstrate our progress?

Housing Solutions and the Strategic Plan Implementation Task Group will continue evaluating progress on a quarterly basis and communicating implementation progress regularly.

Updates will be provided via:

- ✓ AWH4T Leadership Council meetings
- ✓ AWH4T newsletters and social media
- ✓ Publicly available dashboard (2026 initiative)
- ✓ Other initiatives of the AWH4T Communications Committee



SHARE YOUR THOUGHTS!

Thank you!

