



Leadership Council Meeting

April 14, 2026 | 1:30-3:30pm

Legacy Plaza East, Conference Rooms ABC
5330 East 31st Street | Tulsa, OK 74135

Meeting Agenda

1. Leadership Council Meeting Introduction
 - a. Welcome & Call to Order, Noe Rodriguez
 - b. Roll Call, Mark Smith
 - c. AWH4T Trivia, Mark Smith
2. Discussion & Approval
 - a. February Meeting Minutes, Noe Rodriguez*
 - b. Partner Agency Applications**
 - i. Mercy Housing, Nick Emenhiser
 - c. AWH4T Endorsement Policy, Jacob Beaumont
3. Lead Agency Updates
 - a. Data Updates
 - b. CEO Updates, Mark Smith
4. City of Tulsa Update, Emily Hall
5. Meeting Topics
 6. Partner Spotlight: YWCA Tulsa, Julie Davis & Molly Bryant
7. Meeting Wrap-Up
 - a. Training Opportunities
 - b. Public Comments
 - i. Savannah Crandall: Recent Success of Tulsa County Transitional Living Center
 - c. Adjourn

* Items to be voted on by Leadership Council in-person

** Items to be voted on by Leadership Council electronically



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Attendance

	NAME	REPRESENTING	CATEGORY	TERM
<input type="checkbox"/>	Ginny Hensley	Tulsa Housing Authority	Fixed Position, Appointed	07/24 – 06/26*
<input type="checkbox"/>	Emily Hall , Vice Chair	City of Tulsa	Fixed Position, Appointed	07/24 – 06/26
<input type="checkbox"/>	Mark Vancuren	Tulsa County	Fixed Position, Appointed	07/25 – 06/27
<input type="checkbox"/>	Noe Rodriguez , Chair	Tulsa Day Center	Provider Representative, Elected	01/24 – 12/27
<input type="checkbox"/>	Claudia Briere , Treasurer	INCOG	Fixed Position, Appointed	07/24 – 06/26*
<input type="checkbox"/>	Shay Stanfill	Cherokee Nation	Tribal Representative, Appointed	07/25 – 06/27
<input type="checkbox"/>	<i>vacant</i>	Muscogee Creek Nation	Tribal Representative, Appointed	
<input type="checkbox"/>	Sarah Grounds	City Lights Foundation	Provider Representative, Elected	01/24 – 12/27
<input type="checkbox"/>	Beth Edwards-Svetlic	Youth Services of Tulsa	Provider Representative, Elected	01/25 – 12/26*
<input type="checkbox"/>	Shay Wilson	Participant Advisory Group	Consumer Representative, Elected	01/26 – 12/26
<input type="checkbox"/>	Alexander Smith	Youth Action Board	Consumer Representative, Elected	01/26 – 12/26
<input type="checkbox"/>	Lauren Sherry	QuikTrip Corporation	Business/Commerce Representative, Invited	01/25 – 12/26*
<input type="checkbox"/>	Michael DuPont	Charles & Lynn Schusterman Family Philanthropies	Funder Representative, Invited	07/25 – 06/27
<input type="checkbox"/>	Annie Mitchell	Tulsa Area United Way	At-Large Representative, Invited	07/25 – 06/27
<input type="checkbox"/>	Zack Stoycoff	Healthy Minds Policy Initiative	At-Large Representative, Invited	07/25 – 06/27
<input type="checkbox"/>	Stephanie Horten , Secretary	JusticeLink	At-Large Representative, Invited	01/24 – 12/27
<input type="checkbox"/>	Maj. Wes Phelps	Tulsa Police Department	At-Large Representative, Invited	07/25 – 06/27

* indicates 2nd term



Leadership Council Meeting

March 10, 2026 | 1:30-3:30pm

Legacy Plaza East, Conference Rooms ABC
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Meeting Minutes

1. Leadership Council Meeting Introduction
 - a. Welcome & Call to Order, Noe Rodriguez
 - b. Roll Call, Amy Olsen
 - i. 12 in attendance, 4 absent: **Quorum established**
 - c. AWH4T Trivia, Amy Olsen
2. Discussion & Approval
 - a. February Meeting Minutes, Noe Rodriguez*
 - i. Motion to Approve: Claudia Brierre; Second: Ginny Hensley
 1. 11 in Favor, 1 Abstention (Beth Edwards-Svetlic): **Approved**
 - b. Partner Agency Applications
 - i. Gaining Ground**
 1. Lisa Shotts, Executive Director of Gaining Ground, presents an overview of the work her organization does to connect families to literacy support, and how literacy impacts individuals and families experiencing homelessness.
 2. Motion to Approve via Digital Vote: Beth Edwards-Svetlic; Second: Stephanie Horten
 - a. All in favor: **Approved**
 - ii. Digital Vote
 1. 11 in favor, 1 against, 1 abstention : **Approved**
 - c. OHFA Vouchers for PSH Move-On Strategy, Olivia Denton Koopman*
 - i. On February 12th the AWH4T CES Collaborative recommended a system-level move on strategy to support families and individuals in Permanent Supportive Housing (PSH) to move out of PSH and into housing supported by OHFA-provided Housing Choice Vouchers (HCV) and Tenant-Based Rental Assistance (TBRA). AWH4T has received 150 total HCV and TBRA vouchers from OHFA, which are currently being prioritized solely for families, as approved by the LC at the December 2025 meeting. This proposal will expand that prioritization to include households “moving on” from PSH, and is intended to offset the likely decreases in HUD funding for PSH later this year.
 1. There is also the potential for additional OHFA vouchers once AWH4T utilizes the 150 vouchers that have already been provided.
 - ii. The Leadership Council requested additional information that had not yet been determined in this strategy proposal.



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1. OHFA eligibility, case management at the relevant PSH providers, and household readiness may determine prioritization and household eligibility.
 - a. The Coordinated Entry System would not be used in this strategy since the households involved are not coming directly from a homeless experience before utilizing the vouchers.
- iii. Chair suggests the creation of a tool to evaluate household readiness for move-on from PSH, and formal service standards to have an impartial and standardized process to prioritize household selection.
- iv. Motion to Approve digital vote with the caveat that the LC will vote on service standards/policy within a month of the April LC meeting: Annie Mitchell; Second: Beth Edwards-Svetlic
 1. Service Standards will be created by the AWH4T CoC Collaborative
 2. All in favor: **Approved**
- v. Digital Vote to approve use of OHFA subsidies as part of a PSH moving-on strategy:
 1. All in favor: **Approved**
- vi. Digital vote to approve AWH4T Service Standards Policy Memo 2026-03, as reviewed and approved by the CES Collaborative:
 1. 11 in favor, 1 against: **Approved**
- d. Data Updates, Olivia Denton Koopman
 - i. A finalized data report of AWH4T's System Performance Measures was presented to the Leadership Council. See slides for detailed information.
 - ii. Data Star Award: Mental Health Association (MHAOK)
 1. Awarded to MHAOK for a 0% issue rate for data quality reporting for the month of February. This was a perfect record across 9 different metrics.
- e. Policy Updates, Mark Smith
 - i. Exciting Legislation:
 1. OK House Bill 2015: Would hold landlords accountable for not satisfying their lease commitments, particularly related to unit habitability. This bill is expected to move to a full House vote soon.
 2. OK House Bill 4200: Would direct the Department of Mental Health and Substance Abuse to create a Forensic Assertive Community Treatment (FACT) Program revolving fund to provide services for homeless individuals with severe mental illnesses that increase involvement with the criminal justice system.
 - ii. Concerning Legislation:



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1. [OK House Bill 3131](#): Originally proposed to create a Statewide CoC under the Department of Human Services, it has since been changed to now be a shelter safety and oversight bill, and is pending a full House vote.
2. [OK House Bill 3985](#) (OK Safe Neighborhoods Act): Proposes liabilities for municipalities over 130,000, allowing property owners to sue cities for not enforcing nuisance laws and loss of property value. This would likely target individuals experiencing unsheltered homelessness.

3. Meeting Topics

- a. Project Update: Safe Move Tulsa, Noe Rodriguez & Mark Smith
 - i. Housing Solutions CEO Mark Smith gave an overview of Safe Move Tulsa (SMT), addressing details like the speed at which the program is decommissioning encampments, the multiple City and private funding contributions that created the program, and Tulsa's system capacity for rehousing individuals with ongoing support. See slides for specific information.
 - ii. Multiple Leadership Council members expressed concern that the AWH4T logo was placed on the SMT online dashboard without Leadership Council approval, given that SMT is an initiative by the City of Tulsa that began with a partnership with Housing Solutions, and does not prioritize individuals via the Coordinated Entry System (CES).
 - iii. Multiple Leadership Council members also expressed concern that there is a misrepresentation of the involvement of AWH4T in SMT's work, and a lack of clarity regarding the role of Housing Solutions in SMT as an independent agency and as the lead agency for AWH4T.
- b. YWCA Tulsa, Julie Davis & Molly Bryant:
 - i. Presentation rescheduled to the April Leadership Council Meeting due to time constraints.

4. Meeting Wrap-Up

- a. Training Opportunities
- b. Public Comments (Not presented due to time constraints)
 - i. PIT and Cold Weather Thank You Breakfast
 - ii. The Harbor, Nancy Curry
 - iii. 40 Years of the Tulsa Day Center, Mack Haltom
- c. Adjourn



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Endorsement Policy

Submitted for Approval by the A Way Home for Tulsa Leadership Council: **Date**

Purpose & Scope

The purpose of this policy is to establish a clear, transparent, and consistent framework for determining when the Tulsa City & County Continuum of Care (CoC), A Way Home for Tulsa (AWH4T), will formally endorse collaborative initiatives that advance the shared vision of making homelessness rare, brief, and non-recurring in Tulsa.

An AWH4T endorsement signals that an initiative:

1. Aligns with the AWH4T Strategic Plan (2025–2029);
2. Reflects best practices in homelessness prevention, housing, and system transformation, **as outlined in the AWH4T Service Standards;**
3. Demonstrates a commitment to **data-driven outcomes**, equity, and person-centered approaches; and
4. Strengthens cross-sector collaboration within the Continuum of Care (CoC).

This policy is intended to both support innovation and collaboration while protecting the integrity, credibility, and mission of AWH4T.

This policy outlines the minimum requirements for the consideration and approval of endorsement requests submitted by AWH4T member agencies, as considered and approved by the AWH4T Leadership Council (LC). This policy is not meant to be all inclusive, or to limit the authority of the Leadership Council to set additional expectations of member agencies requesting endorsement, but rather for LC and member organizations to understand the guidelines for endorsement requests.

This policy shall be reviewed periodically by the Leadership Council and may be amended **in accordance with AWH4T voting procedure** to ensure continued alignment with AWH4T’s mission, Strategic Plan, and evolving community needs.

Authority

The **AWH4T Leadership Council** holds sole authority to grant, deny, condition, suspend, or revoke endorsements under this policy.

The **AWH4T Lead Agency, Housing Solutions**, is authorized to:

- Receive and review endorsement requests;
- Assess alignment with this policy and the Strategic Plan;
- Provide technical assistance to applicants; and
- Implement LC decisions related to endorsements.

Definitions & Limitations

An A Way Home for Tulsa endorsement is the official support of the Tulsa City & County Continuum of Care, as considered and affirmed by a vote of the AWH4T Leadership Council.

- A **Collaborative Initiative** is a time-bound or ongoing collaborative effort involving two (2) or more AWH4T member agencies.
- A **Supported Project** is a project, either proposed or currently operating, which is administered by an AWH4T member agency.
 - CoC Program-funded projects are considered AWH4T-Supported Projects, as they have been affirmed through the competition process.

Endorsement does *not* create a legal partnership, fiscal agent relationship, or guarantee of funding. Endorsements are granted for a defined period or in perpetuity until the collaborative initiative concludes, as defined in the request and approved by the Leadership Council.

Eligibility

To be eligible for endorsement, a collaborative initiative must meet **all** of the following criteria:

1. Membership and Collaboration

- The initiative must include at least **three (3)** AWH4T member agencies, all of which are in good standing with the CoC.
- Collaboration must be substantive, with clearly defined roles and shared responsibility for implementation and outcomes.

2. Strategic Alignment

- The initiative's goals and activities must align with:
 - One or more AWH4T Strategic Plan goals, and
 - One or more specific **Action Steps** identified in the Strategic Plan (2025–2029).
- Initiatives should demonstrate how they contribute to system-wide impact, not solely individual organizational benefit.

3. Data Collection & Outcomes

- The initiative must collect and report relevant data that aligns with outcome measures identified in the AWH4T Strategic Plan, such as:
 - Homelessness prevention;
 - Permanent** housing placements, **including retention and stability**;
 - Reduction in returns to homelessness;
 - Equity-related outcomes or reductions in disparities.
- Data collection methods must be sufficient to demonstrate:

- i. Alignment with AWH4T **data entry and reporting standards**; and
- ii. Program effectiveness over time.

4. **Person-Centered and Dignity-Focused Approach**

- a. The initiative must prioritize treating people experiencing homelessness or housing instability with dignity, respect, and agency.
- b. Communications, messaging, and materials must:
 - i. Avoid framing individuals as problems or deficits; and
 - ii. Represent people as human beings who can benefit from support and opportunity to improve their lives.
- c. Initiatives should align with AWH4T's commitment to equity, trauma-informed care, and lived experience leadership, as reflected in the Strategic Plan.

Benefits

An initiative endorsed by AWH4T may receive the following benefits, subject to ongoing compliance with this policy:

AWH4T Branding

Permission to use the AWH4T logo on initiative-related materials, in accordance with brand guidelines.

Public Communication

Ability to reference AWH4T's endorsement in public communications, presentations, and grant applications.

Lead Agency Support

Assistance from Housing Solutions in:

- Identifying potential funding sources;
- Aligning the initiative with community priorities;
- Facilitating connections with funders, policymakers, or system partners, as capacity allows.

Request & Review Process

This section outlines the process for application and review of endorsement requests. Member agencies and the LC will adhere to these steps when processing requests.

Submission

Collaborative initiatives seeking endorsement must submit a written request to Housing Solutions that includes:

- Participating AWH4T member agencies;
- Purpose, goals, activities, start date, and anticipated timeframe of the collaboration;

- AWH4T Strategic Plan goals and strategies addressed;
- Proposed outcome measures and data collection methods;
- Description of governance, decision-making, and accountability.

Review

Housing Solutions will review the request for completeness and alignment with this policy. Housing Solutions may request clarifications or revisions prior to forwarding a recommendation.

Decision

Endorsement requests will be presented to the AWH4T Leadership Council **as a standard voting matter, in accordance with the AWH4T Governance Charter**. Per this process, the Leadership Council may:

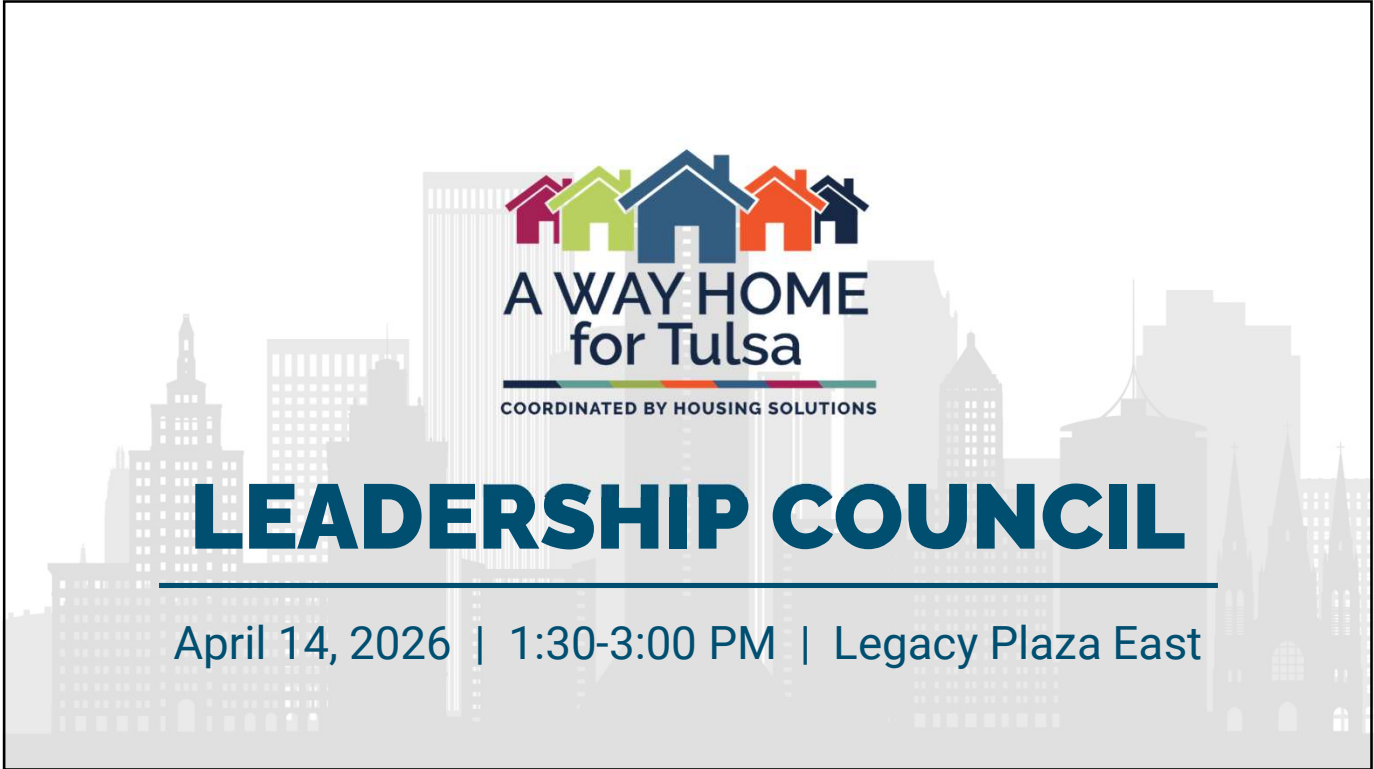
- Approve;
- Approve with conditions;
- Defer pending additional information; or
- Deny the request.

Monitoring & Accountability

Endorsed initiatives must provide periodic updates on progress, outcomes, and challenges, if requested by the Leadership Council. Continued endorsement is contingent upon:

- Ongoing alignment with the Strategic Plan;
- Demonstrated progress toward stated outcomes; and
- Adherence to the principles outlined in this policy.

AWH4T reserves the right to suspend or revoke an endorsement **by a vote of the LC** if an initiative no longer meets policy criteria or acts in a manner inconsistent with AWH4T's mission and values.



1

Agenda

- **Meeting Introduction**
 - Welcome & Call to Order
 - Roll Call
 - AWH4T Trivia
- **Discussion & Approval of:**
 - March 2026 Minutes
 - New Member Application
 - AWH4T Endorsement Policy

PLEASE SCAN HERE TO SIGN IN



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Roll Call

- Ginny Hensley, Tulsa Housing Authority
- **Emily Hall, Vice Chair**, City of Tulsa
- Mark Vancuren, Tulsa County
- **Noe Rodriguez, Chair**, Provider: Tulsa Day Center
- **Claudia Brierre, Treasurer**, INCOG
- Shay Stanfill, Cherokee Nation
- Sarah Grounds, Provider: City Lights
- Beth Edwards-Svetlic, Provider, Youth Services of Tulsa
- Shay Wilson, Participant Advisory Group
- Alexander Smith, Youth Action Board
- Lauren Sherry, Business: QuikTrip
- Michael DuPont, Funder: Schusterman Family Philanthropies
- Annie Mitchell, At-Large: Tulsa Area United Way
- Zack Stoycoff, At-Large: Health Minds Policy Initiative
- **Stephanie Horten, Secretary**, At-Large: JusticeLink
- Maj. Wes Phelps, At-Large: Tulsa Police Department

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IN-PERSON VOTE

Meeting Minutes



- 🔍 Review **March** minutes
- ❓ Discuss questions, comments, revisions
- ✅ Vote to approve



5

Partner Agency Applications

Mercy Housing

Mission

Affordable housing and resident services. To create stable, vibrant, and healthy communities by developing, financing, and operating affordable, program-enriched housing for families, seniors, and people with special needs who lack the economic resources to access quality housing opportunities.

Reason for Joining AWH4T

We want to be involved with the local CoC to the extent appropriate for an affordable housing developer and manager, and continue to identify and align efforts to help house those experiencing housing instability.

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AWH4T Endorsement Policy

An AWH4T policy which outlines how, when, and to what extent partners may apply for and Leadership Council may grant endorsement of multi-agency community initiatives.

- This does not yet include Letters of Support, which will maintain their current process until otherwise detailed.
- Underwent review by Leadership Council 4/6-4/10.

Next Steps:

- Council may move to approve this policy as is or continue revision.

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Lead Agency Updates

- **Data Updates**, Mark Smith
- **CEO Updates**, Mark Smith



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Data Update

Presented by:
Mark Smith, msmith@housingstulsa.org

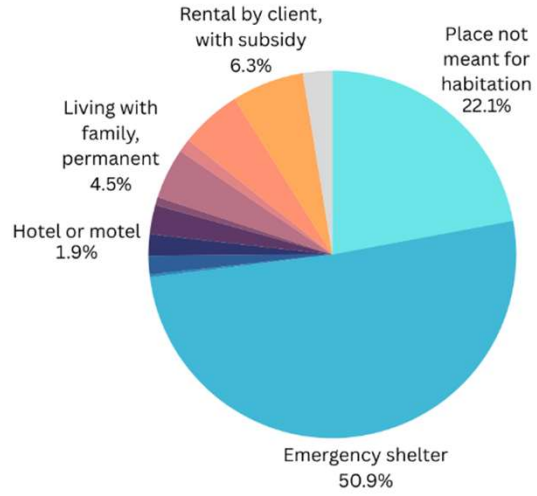


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Exit Destinations

Monthly Snapshot

AWH4T Homelessness Programs

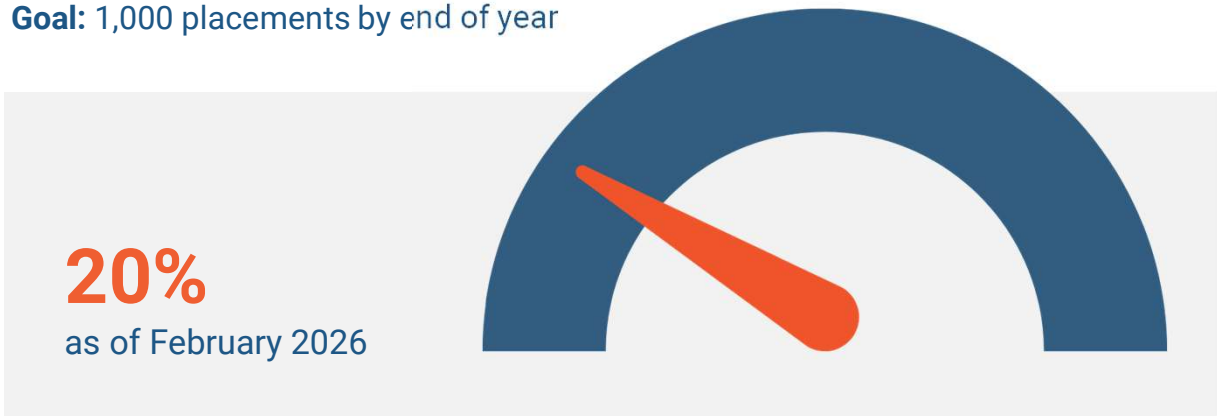


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Housing Placements

AWH4T Placement Tracker

Goal: 1,000 placements by end of year



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CEO Updates

Presented by:

Mark Smith, msmith@housingstulsa.org



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CoC Program Competition

Where we stand...

- **The preliminary injunction still stands.** The Court determined that HUD was in violation of the law when it released both the FY25 CoC Builds and FY25 CoC Program Notices of Funding Opportunity (NOFOs).
- **Funding recipients with projects expiring in calendar year 2026** should begin hearing regarding FY25 grant agreements soon.
- **Congress has specified that HUD must release a FY26 CoC Program NOFO by June 1.** We are planning accordingly. There may be delays, but we would rather be ready.
 - If the new NOFO contains previously contested provisions, there may be additional legal action by NAEH and/or CoCs.
 - Per the ruling, HUD is largely able to set its policy priorities through the NOFO.

National Alliance to End Homelessness

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City of Tulsa Update

Presented by:

Emily Hall, Senior Advisor for Homelessness, Mayor's Office



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PARTNER SPOTLIGHT

YWCA Tulsa

Presented by:

Molly Bryant, Senior Director of Programs

Benafsha Tasmim, Director of Housing

Olha Hrytsaniuk, Housing Manager



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eliminating racism
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YWCA Tulsa Housing Program
A Way Home for Tulsa Leadership Council

Presented by:
Molly Bryant, Senior Director of Programs
Benafsha Tasmim, Housing Director
Olha Hrytsaniuk, Housing Manager

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YWCA Mission

*Eliminate racism, empower women, and
promote peace, justice, freedom, and dignity
for all.*

W A M I S S I O N

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HOUSING PROGRAM





YWCA IS ON A MISSION



23

Building on Years of Work

- Building off the work of AWH4T and decades of commitment to the community
- TA from Housing Solutions and HomeBase
- Learning about best practices and local landscape from Tulsa Day Center
- Early moments of progress



YWCA IS ON A MISSION

24

Community Support

- Housing Solutions
- BeHeard
- GRAND
- Tulsa Day Center
- Family and Children's Services
- MHAOK
- 211
- Justice Link



25

Our Team

- 14 team members
- 11 refugees or immigrants
- 1 previously unhoused

Our housing caseworkers have lived experience of:

- Displacement and rebuilding their lives
- Navigating complex systems
- Overcoming barriers to stability

This creates

- Faster trust building
- Stronger client relationships
- Deeper empathy and understanding



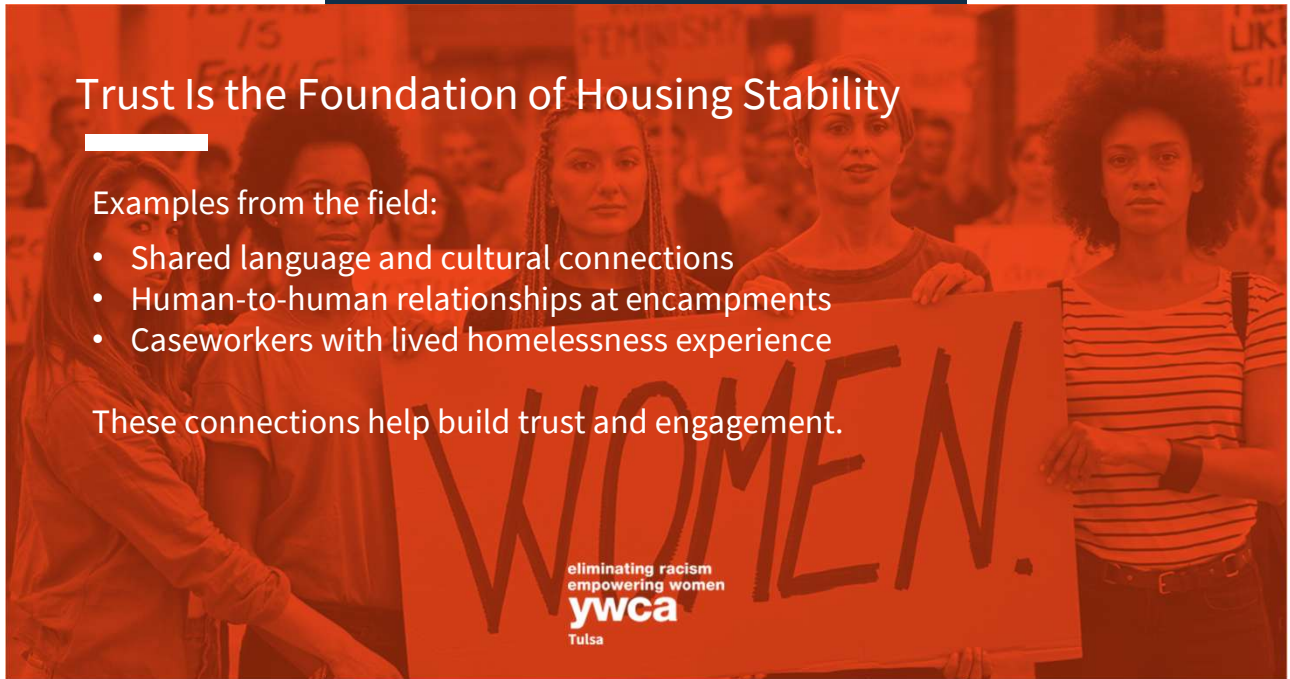
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Trust Is the Foundation of Housing Stability

Examples from the field:

- Shared language and cultural connections
- Human-to-human relationships at encampments
- Caseworkers with lived homelessness experience

These connections help build trust and engagement.



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OUR WORK

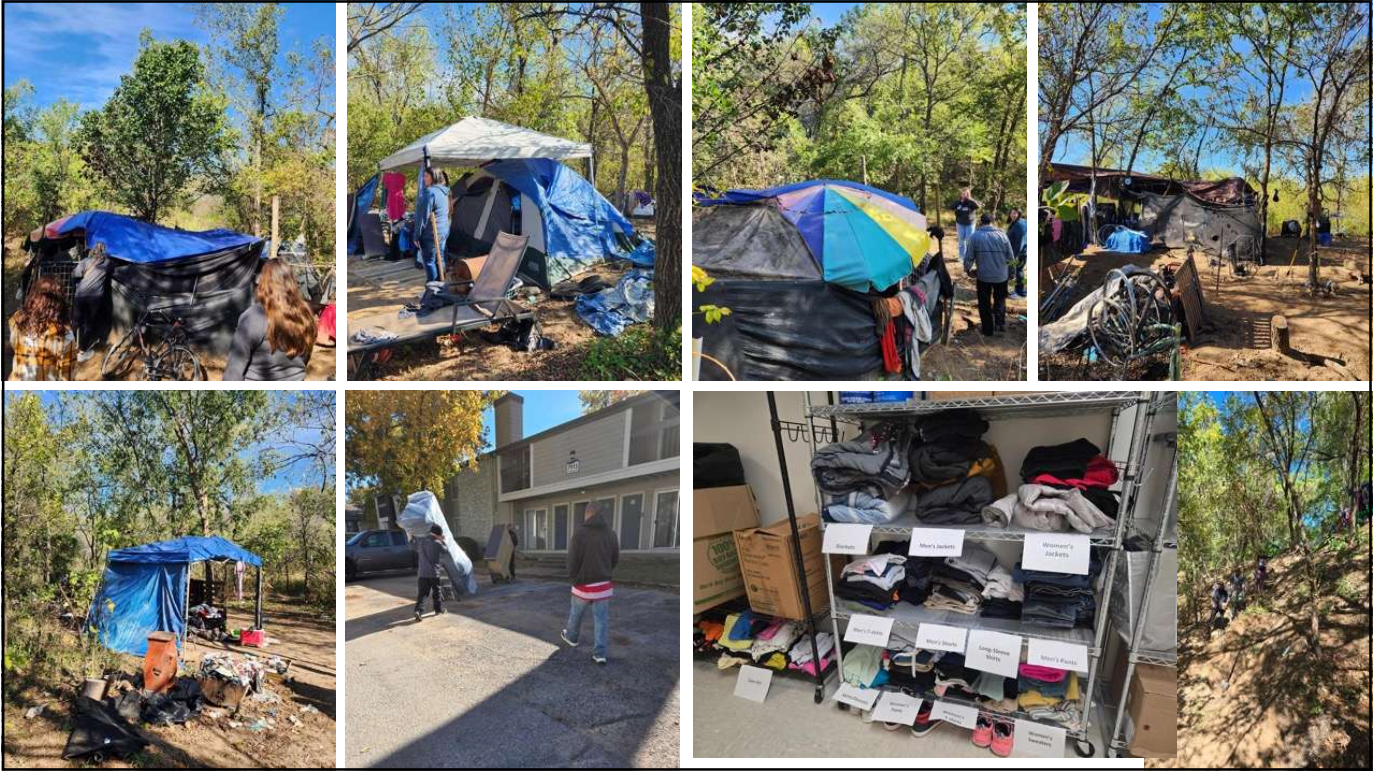
Housing first. Stability always.

We build community where our clients have access to safe housing, dignity, and the support needed to remain housed.

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OUR MISSION

28



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Partnership with Safe Move Tulsa

WHEN WE WORK TOGETHER, WE ACHIEVE RESULTS

How Our Partnership Works

Housing Solutions:

- Leads encampment outreach
- Maintains daily engagement with client
- Leads housing placement

YWCA:

- Supports housing placement
- Provides wrap-around case management after move-in

We coordinate regularly to support housing success.



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Demographics

Currently serving **55 clients**

Majority single adults, including 5 couples and 1 family with five children

Housing History

- 23 chronically homeless
- 22 unhoused for more than two years

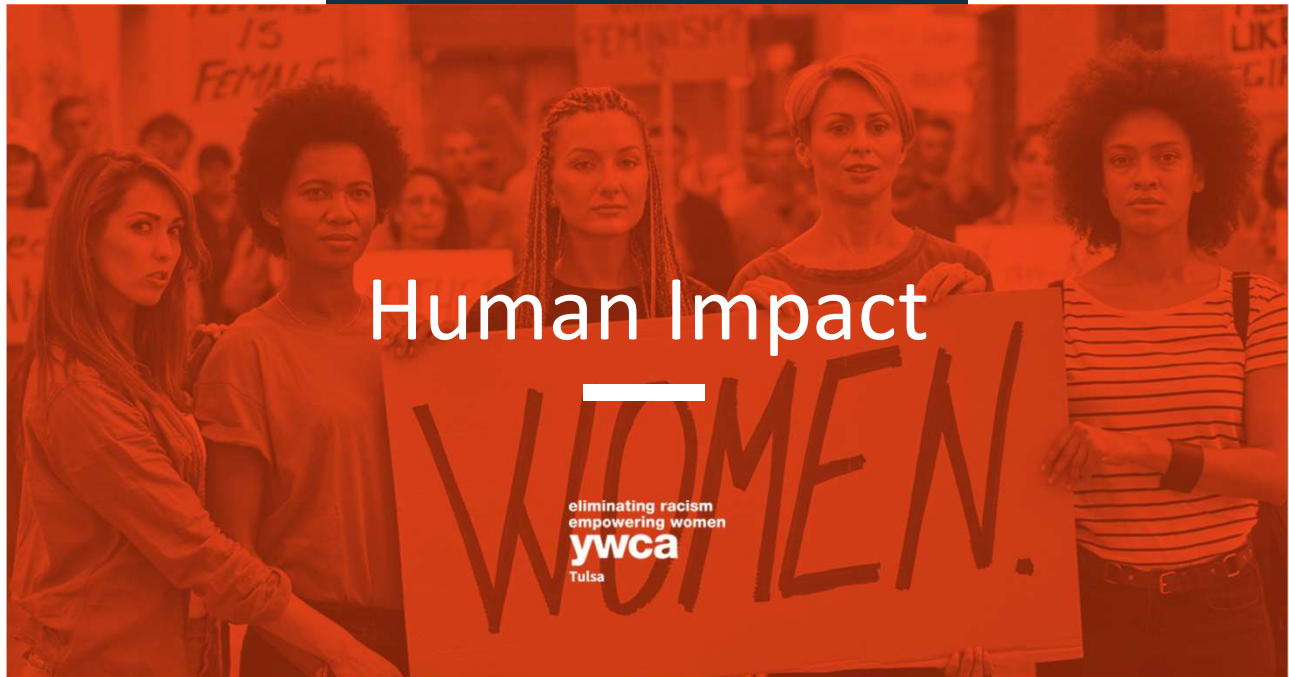
Age

- 25–54 years old

Reported Barriers

- 18 with mental health conditions
- 3 reporting substance use disorder
- 10 with chronic health conditions
- 12 with physical disabilities
- 25 survivors of domestic violence
- 95% currently have no income

31



32

THANK YOU!

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33

Meeting Wrap-Up

- Training Opportunities
 - Public Comments
 - Adjourn
-
-

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Training Opportunities

Introduction to the CoC & CES

Introductory training to the Continuum of Care and Coordinated Entry System offered to new and long-term partners alike.

- April 16th, 9-10am
- March 31st, 9-10:30 am

HMIS Basics & Skill-Building

Introduction to HMIS:

- April 16th, 2-3:30 pm
- April 30th, 2-3:30 pm

HMIS Data Entry Skill-Building:

- April 21st, 9-10am
- May 5th, 9-10am

To register for a training or schedule a 1:1/Small Group training, reach out to Olivia Denton Koopman (odentonkoopman@housingsolutionstulsa.org) or Emily Hambrick (ehambrick@housingsolutionstulsa.org).

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Training Opportunities

Peaceful Communication Workshop

Presented for AWH4T partners by **The Opp Project**

Details

Thursday, April 30 from 10am – 12pm

In-Person @ the Sun Building



This interactive workshop will provide social and emotional learning skills to communicate more effectively regarding needs and feelings within a wide range of situations. These methods have been tailored by the Opportunity Project to include scenarios and conflicts we often face as service providers working with individuals experiencing homelessness and housing instability.

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Public Comment



SCAN HERE TO SIGN UP

Comments

- **Savannah Crandall:** Recent Success at Tulsa County Transitional Living Center!

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Tulsa County Transitional Living Center



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Adjourn

Next Meeting

- Tuesday, May 12th at 1:30pm
- Legacy Plaza East (5330 E. 31st Street)

PLEASE SCAN TO SIGN IN

