



Leadership Council Meeting

October 13, 2026 | 1:30-3:30pm

Boston Avenue United Methodist Church, Asbury Room
1301 S Boston Ave | Tulsa, OK 74119

Meeting Agenda

1. Leadership Council Meeting Introduction
 - a. Welcome & Call to Order, Noe Rodriguez
 - b. Roll Call, Len Dittmeier
2. Discussion & Approval
 - a. September Meeting Minutes, Noe Rodriguez*
 - b. 2027 Meeting Schedule, Len Dittmeier*
 - c. Open call for Nominations for 2 Representatives
 - d. Membership applications
 - i. Honor Bunker (DBA Coffee Bunker)**
 - ii. City Care, Inc.**
 - iii. NAMI Tulsa**
 - e. CoC Program Competition Status, Len Dittmeier
3. Lead Agency Updates
 - a. System Updates, Mark Smith
 - b. Data Updates, Olivia Denton Koopman
4. Meeting Topics
 - a. Community Update:
 - i. System Modeling Results, Mark Smith
 - b. Resource Spotlight:
 - i. The Harbor, Jeff Hall
5. Meeting Wrap-Up
 - a. Training Opportunities
 - b. Public Comments
 - c. Next Meeting: [Fall All-Member Meeting](#) on Tuesday, **November 10th** at OSU-Tulsa Conference Center from 9am-12pm
 - d. Adjourn

* Items to be voted on by Leadership Council in-person

** Items to be voted on by Leadership Council electronically



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Attendance

	NAME	REPRESENTING	CATEGORY	TERM
☐	Ginny Hensley	Tulsa Housing Authority	Fixed Position, Appointed	07/24 – N/A
☐	Emily Hall , Vice Chair	City of Tulsa	Fixed Position, Appointed	07/24 – N/A
☐	Mark Vancuren	Tulsa County	Fixed Position, Appointed	07/25 – N/A
☐	Noe Rodriguez , Chair	Tulsa Day Center	Provider Representative, Elected	01/24 – 12/27*
☐	Claudia Brierre , Treasurer	INCOG	Fixed Position, Appointed	07/24 – N/A
☐	Shay Stanfill	Cherokee Nation	Tribal Representative, Appointed	07/25 – N/A
☐	<i>vacant</i>	Muscogee Creek Nation	Tribal Representative, Appointed	
☐	Sarah Grounds	City Lights Foundation	Provider Representative, Elected	01/24 – 12/27
☐	Beth Edwards-Svetlic	Youth Services of Tulsa	Provider Representative, Elected	01/25 – 12/26*
☐	Shay Wilson	Participant Advisory Group	Consumer Representative, Elected	01/26 – 12/26
☐	Alexander Smith	Youth Action Board	Consumer Representative, Elected	01/26 – 12/26
☐	Lauren Sherry	QuikTrip Corporation	Business/Commerce Representative, Invited	01/25 – 12/26*
☐	Michael DuPont	Charles & Lynn Schusterman Family Philanthropies	Funder Representative, Invited	07/25 – 06/27
☐	Annie Mitchell	Tulsa Area United Way	At-Large Representative, Invited	07/25 – 06/27
☐	Zack Stoycoff	Healthy Minds Policy Initiative	At-Large Representative, Invited	07/25 – 06/27
☐	Stephanie Horten , Secretary	JusticeLink	At-Large Representative, Invited	01/24 – 12/27
☐	Maj. Wes Phelps	Tulsa Police Department	At-Large Representative, Invited	07/25 – 06/27

* indicates 2nd term



Leadership Council Meeting

September 8, 2026 | 1:30-3:30pm

Legacy Plaza East, Conference Rooms ABC
5330 East 31st Street | Tulsa, OK 74135

Meeting Minutes

1. Leadership Council Meeting Introduction
 - a. Welcome & Call to Order, Noe Rodriguez
 - b. Roll Call, Len Dittmeier
 - i. 15 in attendance, 1 absent: **Quorum established**
2. Discussion & Approval
 - a. August Meeting Minutes, Noe Rodriguez*
 - i. Motion to Approve: Beth Edwards-Svetlic; Second: Lauren Sherry
 1. 14 in favor, none opposed, Annie Mitchel abstains: **Approved**
 - b. Addition of Executive Session to future agendas
 - i. The Executive Committee discussed adding time at the end of the October Leadership Council meeting to hold a closed meeting for Leadership Council members. This would provide an opportunity for Leadership Council members to ask questions, discuss how the council is functioning, and identify potential areas for improvement.
 - ii. Claudia Brierre highlights the requirements of the Open Meetings Act which requires that matters of discussion must be identified within the agenda. A stated purpose for the meeting must be listed and the Council may only discuss what is listed.
 - iii. Council members discuss the intended purpose of the proposed Executive Session. Noe Rodriguez highlights that the Executive Session held in the spring was successful and there was an understanding that more in the future could be beneficial for discussing matters such as community engagement at an executive leadership level. It is clarified that the Executive Sessions intended purpose was to be an opportunity for discussion, but with this new information, it seems there would need to be a set agenda. The topics for discussion would not need to be approved, but they would need to be listed on the agenda provided to the public.
 - iv. Mark Smith highlights potential areas for discussion during the session including the overall homeless response system analysis currently being conducted. The council could ask questions about the analysis and discuss broader community engagement. The analysis would still be provided to the public. Discussion could also include other upcoming opportunities within our community as well as any HUD updates. After the Executive Session in the spring, the Executive Committee



Leadership Council Meeting

September 8, 2026 | 1:30-3:30pm

Legacy Plaza East, Conference Rooms ABC
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also wanted to use this as an opportunity to work through what the ability to hold future Executive Sessions may look like and how frequently they may be needed.

- v. Emily Hall adds that in most cases Executive Sessions serve as a standing agenda item, and if there is a specific need for the session, that would be stated in the agenda. Being listed as a standing agenda item does not mean the session will necessarily be held, unless there is a stated purpose.
 - 1. Claudia Brierre states that the Executive Session cannot appear on the agenda unless there is a stated purpose to hold a closed meeting.
- vi. Mark Smith highlights two questions for consideration. First, Leadership Council could seek a legal opinion on whether or not the Leadership Council is required to comply with the Open Meetings Act. While Leadership Council and Housing Solutions have typically operated in accordance with the Open Meetings Act out of preference, it is unclear if this is required. Second, Leadership Council could seek a second opinion on the details of how to run an Executive Session and its requirements. We could then provide policy guidance to Leadership Council on this matter.
- vii. It is agreed that an Executive Session may be held at the October meeting if there is a stated purpose in the agenda. Proposed topics include higher system level analysis, what the analysis may mean for our community, and what change may look like.
 - 1. Mark Vancuren asks if this could include legal advice. Noe Rodriguez clarifies that legal advice could be included.
 - 2. Len Dittmeier states the Housing Solutions team will develop a policy proposal for how include Executive Sessions moving forward. This will be provided at the next Leadership Council meeting.
 - 3. Michael DuPont highlights that whatever policy is developed, it will need to be compliant with section 5.1 of the Governance Charter.
- c. CoC Program Competition Status, Len Dittmeier
 - i. The COC program competition remains on hold. The Federal District Court of Rhode Island ruled in the National Alliance to End Homelessness lawsuit, vacating the NOFO. HUD filed an appeal to the court's decision which is currently being considered by the First Circuit Court of Appeals. They anticipate that a determination will be made this week. On a local level, we are awaiting the court's decision and will move forward from there.



Leadership Council Meeting

September 8, 2026 | 1:30-3:30pm

Legacy Plaza East, Conference Rooms ABC
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- ii. AWH4T is requesting responses to feedback surveys regarding the local competition process. Feedback is requested from applicants, potential applicants for next year, and AWH4T governance groups, such as the Rank and Review Panel, Appeals Panel, and the Funding Committee. This feedback will help us improve our local competition process in future years.
- d. AWH4T Governance Charter, Len Dittmeier & Noe Rodriguez*
 - i. The Executive Committee has completed the annual review and revision of the AWH4T Governance and Membership Charters. Key changes to the Governance Charter include:
 - 1. Clarification of Leadership Council attendance requirements.
 - a. There was a discrepancy in the document where two different attendance requirements were outlined. One required attendance of 50% of meetings within the past year and the other required attendance of 75% of meetings within the past year.
 - b. The committee opted for the 75% requirement.
 - 2. Clarification that Leadership Council encourages lived experience representation on the board when considering new representatives.
 - 3. Clarification of the process for filling a vacancy of an appointed position on the council.
 - 4. Revision of the Chair and Vice Chair terms to 1-year instead of 2-year terms.
 - a. Last year, the Chair and Vice Chair terms were increased to 2-year terms alongside the Secretary and Treasurer positions. However, the Vice Chair and Chair serve two consecutive terms as the Vice Chair becomes the Chair. This created a 4-year commitment, so it was revised to be a 2-year commitment in total.
 - 5. Addition of Chair Emeritus position. Building a role for the former Chair has been discussed previously, so the Leadership Council can benefit from their experience and knowledge.
 - 6. Introduction of “reports” and “resolutions” verbiage to clarify an existing process.
 - a. There was language added regarding how matters are considered by the Leadership Council. This included reports of information and resolutions or matters that would be voted on by the Leadership Council. This clarifies and formalizes an existing process rather than creating a new process.



Leadership Council Meeting

September 8, 2026 | 1:30-3:30pm

Legacy Plaza East, Conference Rooms ABC
5330 East 31st Street | Tulsa, OK 74135

7. Expansion of standing committees. This includes:
 - a. Explaining the roles and tasks of the committees
 - b. Introduction of a Membership Committee which would consider new membership applications, monitoring the progress of new AWH4T members, and ensuring new members have the support needed for active participation.
 - c. Elevation of the CES Collaborative to the Standards Committee. The CES Collaborative has effectively been serving as a policy-making body, so this would formalize their work as an official committee. The operation of this group would remain the same to how it currently functions, but the Chair Emeritus will serve as its sponsor.
 - i. Beth Edwards-Svetlic: It states in the charter that these committees will create their own governance structures. Will those governance structures then go before the Leadership Council for approval or do they have autonomy to determine this on their own?
 1. This was not detailed in the Governance Charter, and it is left up to the committees to decide how they would like to approve recommendations that will go to Leadership Council.
 2. Beth Edwards-Svetlic expresses that the voting procedures and voting powers of committees has been a concern previously as these have not historically been clear.
 - a. Stephanie Horten highlights the change that committees no longer use the language of “voting.” Instead, committees may only provide recommendations for the full Leadership Council to hold a vote.
 - b. Len Dittmeier states that documentation recommendations have also been added to committee proceedings. This will provide the council with information on how decisions were made.



Leadership Council Meeting

September 8, 2026 | 1:30-3:30pm

Legacy Plaza East, Conference Rooms ABC
5330 East 31st Street | Tulsa, OK 74135

- ii. Beth Edwards-Svetlic expresses that it may be helpful to review a list of existing committees, collaboratives, and task groups.
 - 1. Len Dittmeier will provide this at the next Leadership Council meeting.
- 8. Addition of prohibited conduct to the Code of Conduct section. Previously the language was vague, and this addition aligns more with HUD's general expectations for a Code of Conduct policy.
- 9. Consolidated the Conflict of Interest policy with the Code of Conduct policy.
- ii. Questions?
 - 1. Michael DuPont: If elected Vice Chair in your fourth year of serving on the Leadership Council, is there a provision that would prevent your removal from the Leadership Council when you would become Chair?
 - a. Yes, that person would maintain their position on the council while fulfilling that term. This language is provided in section 4.1 of the charter where it states, "When someone from the Leadership Council is elected for an officer role, the individual will automatically retain the seat for an additional term."
 - 2. Michael DuPont: In sections 6.2 and 6.3, it states that resolutions and reports should be submitted at least 15 days before the next Leadership Council meeting. Does it need to be as long as 15 days, or could this be shortened to 7 or so days?
 - a. Len Dittmeier: 15 days represents what we currently adhere to. The agenda is created with the Executive Committee about two weeks prior to the meeting, and the agenda is posted publicly a week prior to the meeting.
 - b. Council members discuss what an appropriate requirement may be. Some members express concern that interest in topics for discussion will not be maintained through a 15 day requirement. Some members discuss whether this is a current issue or if the introduction of resolutions will lead to more voting making this more pressing. The group considers lowering the requirement to 7 days to ensure the Executive Committee can review topics for the agenda.
 - c. Council members agree to revise the requirement to 10 days to allow 3 additional days for clarification of information and revisions.



Leadership Council Meeting

September 8, 2026 | 1:30-3:30pm

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3. Beth Edwards-Svetlic: Is there an appeals process for Code of Conduct and prohibited conduct violations?
 - a. There is currently a section at the end of the charter underneath section 10.3 that points to the appeals process listed in section 2.3 which covers removals.
 - b. Beth Edwards-Svetlic expresses that the appeals process in section 2.3 sounds mostly relevant to membership status and not applicable to other forms of disciplinary action.
 - c. It is agreed that section 10.3 will be revised to include a more detailed appeals process.
4. Beth Edwards-Svetlic highlights a typing error in section 10.3 where it says, “conflict of interest policy” instead of “code of conduct policy.”
 - a. It is agreed that this will be revised to “code of conduct policy.”
- iii. Motion to Approve: Shay Wilson; Second: Michael DuPont
 1. 15 in favor, none opposed or abstained: **Approved**
- e. AWH4T Membership Charter, Len Dittmeier & Noe Rodriguez*
 - i. The Executive Committee has completed the annual review and revision of the AWH4T Governance and Membership Charters. Key changes to the Membership Charter include:
 1. Clarification of Service Provider member description and duties. Previously, it was unclear who would fall under this category.
 - a. This category would include service providers who offer housing and housing-related services.
 2. Removal of “CoC funding eligible” from the “CoC-funded” category. Previously, it was unclear who would fall under this category and how eligibility would be determined.
 - a. Now, any organization eligible for CoC-funding, would be categorized as a “service provider” member and would be moved to “CoC-funded” membership if they later receive CoC funding.
 3. Listed membership benefits by membership type.
 4. Addition of an “Orientation Period” to the member selection process.
 - a. The goal is for this process to make it easier for Leadership Council to admit new member agencies that may be needing extra guidance and collaboration. This would allow organizations an easier path for integration into AWH4T. This would be a 12-month period, and



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membership status would be automatically reviewed by the Membership Committee at the end of the 12-month orientation period. If it is determined that the entity has not adhered to the expectations of membership, they would be removed from the member list.

b. Beth Edwards-Svetlic: Do we have any coalition members that have access to HMIS currently?

i. No, we do not. If an organization is entering information into HMIS, they would need to be categorized as a service provider.

ii. Motion to Approve: Stephanie Horten; Second: Zack Stoycoff

1. 15 in favor, none opposed or abstained: **Approved**

3. Lead Agency Updates

a. System Updates, Mark Smith

- i. This time last year, Housing Solutions did some system modeling where we reviewed the inflow and outflow of the system. This year, we plan to conduct a similar review of the homeless response system in our community and bring that before the Leadership Council at the next meeting. Our CoC has implemented many new strategies in the past year, and we have been asked how these are affecting the overall homeless response system, and what might our community still need. This review will help provide a big picture understanding about Tulsa's services, including how many folks are falling into homelessness, where are they exiting, where are there gaps in service provision, and what is working well in our community. This will help us plan and prepare for next year.
- ii. There was an article in the Tulsa World a few weeks ago about a potential development in downtown Tulsa. As of now, this is not confirmed information, but we do know there is interest in growing and developing downtown which may affect our partners and locations for services. If this development is confirmed, we will work together as a community to ensure that folks experiencing homelessness will still have access to the services they need.

b. Data Updates, Olivia Denton Koopman

- i. Encampments & Unsheltered Location Data: There have been 244 successful exits from unsheltered locations into housing this year. This includes exits to temporary locations deemed successful by HUD.
- ii. Shelter System Performance: 773 successful exits from the shelter system since October 1st. Application of the Rapid Exit Strategy is successfully exiting individuals about 2 weeks after first entering the shelter.



Leadership Council Meeting

September 8, 2026 | 1:30-3:30pm

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5330 East 31st Street | Tulsa, OK 74135

1. Noe Rodriguez gives a shoutout to the Mental Health Association for collaborating with Salvation Army as Denver House helps contribute to these successes!
- iii. Emergency Shelter Data: Overall, individuals have an average stay of 85 days in a shelter before exiting to housing. Family shelter participants have an average stay of 71 days. We are using this information to identify long-stayers and their heightened barriers to housing we can assist with.
- iv. Current Clients Increasing Income: HUD programming is focusing on increased income as a form of self-sufficiency, so this system performance measure has a stronger focus. National average is 39% increase. Tulsa's average is 28% increase.
 1. The largest barrier to increasing income we have seen is the ability to access benefits. Vital documents and navigating Social Security play a key role.
- v. Housing Placements: 1,084 individuals have been housed so far this year. 330 exited to Rapid Rehousing programs, 256 exited to self-paid fair market rent without any subsidy, and 193 exited to live with family members. While there has been an increase in housing placements, we will need to continue being conscious of housing retention, so stabilization work is a big focus.
- vi. Data Quality: September 30th marks the end of the HUD fiscal year, so we are working with providers to ensure we have high data quality. There has been a decrease to data quality since July, so we will want that to be cleaned up by at least October 15th.
- vii. Longitudinal System Analysis: HUD has informed us that Tulsa's data has 100% usability! This means that Tulsa's data will contribute to the Annual Homeless Assessment Report (AHAR) that HUD presents to Congress.
- viii. Data Star Award: Family & Children's Services
 1. The FCS team receives the Data Star Award for integrating data records as a clinical behavioral health center provider!
- ix. Questions:
 1. Ginny Hensley: For individuals who exited to fair market rent housing without a subsidy, does that include informal subsidies or other forms of rental assistance?
 - a. Correct, these individuals did not use a subsidy of any kind.
 2. Claudia Brierre: Are we tracking tribal assistance at all?
 - a. Yes, we track tribal voucher programs and public housing authority exits.



Leadership Council Meeting

September 8, 2026 | 1:30-3:30pm

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3. Shay Wilson: Are we looking at employment to see how individuals are able to sustain their housing without any form of subsidy?
 - a. We track existing income at the start of program entry, interim updates, and income at time of exit. Case managers work with participants to increase income and stabilize, so at exit they are prepared to sustain their housing.
4. Shay Wilson: So they could exit to these locations prior to obtaining income, but we continue working with them to ensure they have sustainable income?
 - a. Some exit our system of care before obtaining income, and we do continue assisting stabilization efforts with these participants including employment navigation.
5. Shay Wilson: Have we been able to locate more affordable housing or increase participant's income? What's making the difference for individuals to be able to afford fair market rent?
 - a. We are continuously looking at how to better stabilize individuals with wrap-around resources after being housed. Stabilization services play a key role in housing retention.
 - b. The system analysis will also assist in identifying the most prevalent housing pathways, so we can then scale up and determine the best ways to continue serving participants.

4. Meeting Topics

- a. Resource Spotlight:
 - i. Goodwill Tulsa's Workforce Training and Financial Literacy Programs, Steven Hahn
 1. Goodwill Tulsa presents an overview of their Work Ready Oklahoma and Career Academy programs. Goodwill Tulsa is partnering with Kelvion, and those who complete the 5-day Work Reading training will be guaranteed an interview with Kelvion. See slides for more details.
 - ii. City Lights Village, Sarah Grounds
 1. City Lights provides an update on City Lights Village. City Lights Village will provide 75 permanent housing units for individuals experiencing chronic homelessness and is set to open at the end of October. See slides for more details.

5. Meeting Wrap-Up

- a. Training Opportunities



Leadership Council Meeting

September 8, 2026 | 1:30-3:30pm

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- i. HMIS Basics & Skill-Building trainings are held weekly on Thursdays from 1pm-2:30pm, and Introduction to the CoC trainings are held biweekly on Tuesdays.
 - 1. To register for a training, please complete the New User Registration Form
 - ii. [Professional Boundaries & Ethics](#) (AWH4T x Haruv USA) | **September 24th** from 9am-12pm | Virtual (FREE CEUs available) | Registration Required
 - iii. [Cultural Competency, Trauma, and Complex Relationships](#) (AWH4T x RJIOK) | **September 30th** from 9am-12pm | Sun Building Tulsa | Registration Required
 - iv. [Trauma-Informed Care](#) (AWH4T x Haruv USA) | **October 28th** from 8:45am-12:30pm | OU-Tulsa (Free Breakfast and CEUs available) | Registration Required
- b. Public Comments
 - c. Next Meeting: Tuesday, **October 13th** at Legacy Plaza East Conference Center
 - d. Adjourn: 3pm

* Items to be voted on by Leadership Council in-person

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	NAME	REPRESENTING	CATEGORY	TERM
X	Ginny Hensley	Tulsa Housing Authority	Fixed Position, Appointed	07/24 – N/A
X	Emily Hall , Vice Chair	City of Tulsa	Fixed Position, Appointed	07/24 – N/A
X	Mark Vancuren	Tulsa County	Fixed Position, Appointed	07/25 – N/A
X	Noe Rodriguez , Chair	Tulsa Day Center	Provider Representative, Elected	01/24 – 12/27*
x	Claudia Brierre , Treasurer	INCOG	Fixed Position, Appointed	07/24 – N/A
X	Shay Stanfill	Cherokee Nation	Tribal Representative, Appointed	07/25 – N/A
☐	<i>vacant</i>	Muscogee Creek Nation	Tribal Representative, Appointed	
X	Sarah Grounds	City Lights Foundation	Provider Representative, Elected	01/24 – 12/27
X	Beth Edwards-Svetlic	Youth Services of Tulsa	Provider Representative, Elected	01/25 – 12/26*
X	Shay Wilson	Participant Advisory Group	Consumer Representative, Elected	01/26 – 12/26
☐	Alexander Smith	Youth Action Board	Consumer Representative, Elected	01/26 – 12/26
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X	Zack Stoycoff	Healthy Minds Policy Initiative	At-Large Representative, Invited	07/25 – 06/27
X	Stephanie Horten , Secretary	JusticeLink	At-Large Representative, Invited	01/24 – 12/27
X	Maj. Wes Phelps	Tulsa Police Department	At-Large Representative, Invited	07/25 – 06/27

* indicates 2nd term



Resolution 001

October 13, 2026 | 1:30-3:30pm

Boston Avenue United Methodist Church, Asbury Room
1301 S Boston Ave | Tulsa, OK 74119

Resolution Information

Resolution Sponsor: AWH4T Executive Committee

Resolution Title: 2027 Meeting Schedule

Background

The AWH4T Executive Committee recommends AWH4T continue holding monthly Leadership Council meetings on the second Tuesday of every month in 2027. Monthly Leadership Council meetings would take place from 1:30pm – 3pm, and All-Member meetings would be held from 9am-12pm.

Proposal

The Leadership Council approves the following 2027 Leadership Council meeting schedule:

- January 12th
- February 9th
- March 9th
- April 13th
- May 11th
- June 8th (All-Member)
- July 13th
- August 10th
- September 14th
- October 12th
- November 9th (All-Member)
- December 14th

Outcome

Motion to Approve	
Second	
In Favor	
Opposed	
Abstentions	
Outcome	



Resolution 002

October 13, 2026 | 1:30-3:30pm

Boston Avenue United Methodist Church, Asbury Room
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Resolution Information

Resolution Sponsor: AWH4T Membership Committee

Resolution Title: AWH4T Membership Applications Vote

Background

The AWH4T Membership Committee reviewed new membership applications. The Committee recommends the following organizations be considered by the Leadership Council for AWH4T membership:

Organization name	Membership Type
Honor Bunker (AKA Coffee Bunker)	Service Provider
City Care, Inc.	Service Provider
NAMI Tulsa	Coalition Member

The Membership Committee's recommendations are decided by consensus.

Proposal

The Leadership Council approves conducting a digital vote on the following membership applications: Honor Bunker, City Care, and NAMI Tulsa.

Outcome

Motion to Approve	
Second	
In Favor	
Opposed	
Abstentions	
Outcome	

AWH4T Partner Agency Application

Agency Information

Name:	Honor Bunker DBA Coffee Bunker
Address:	6365 E 41 st St, Tulsa, OK 74135
Website:	www.coffeebunker.org
Phone:	918-637-3878
Type:	Non-Profit (501c3)
Faith-Based:	No
Mission/Vision:	The Coffee Bunker exists to support veterans and their families by connecting them to the resources, relationships, and opportunities they need to build stable, meaningful lives. Through its Impact Services model, the organization provides coordinated access to employment support, housing stabilization, food security, benefits navigation, and community connection, with a focus on meeting veterans where they are and helping them move forward.
Reason for Joining AWH4T:	The Coffee Bunker is seeking to deepen its role within the broader homeless response system by formally aligning with AWH4T and its network of partners working toward housing stability in Tulsa. Through participation in AWH4T, the organization aims to strengthen coordination with housing providers, improve referral pathways, and ensure veterans experiencing or at risk of homelessness are connected to the right resources more quickly and consistently. Engagement with AWH4T will also provide access to shared system insights, collaborative planning, and data-informed strategies that help identify service gaps and improve long-term outcomes for veterans. In return, the Coffee Bunker brings a high-access, community-based entry point that consistently engages veterans who may not

initially connect with traditional systems. The organization contributes daily interaction, early identification of housing instability, and a trusted environment that supports engagement. With structured intake and triage processes, strong partnerships, and direct connections to employment and support services, the Coffee Bunker is positioned to move veterans from initial contact toward stabilization while maintaining coordination with AWH4T partners.

Relationship to homelessness services: We serve people experiencing homelessness, but it is not our primary function.

Scope & Structure

Agency Operation Area(s): Regionally (Northeastern Oklahoma)

Services Provided: Advocacy (client), Case Management (general), Drop-in Center, Education, Employment/Workforce Development, Food and Nutrition (food boxes/pantry), Housing Navigation, Identification/Documentation Services, Peer Support

Subpopulation focus: Veterans

Does your organization affirm that its leadership has reviewed the AWH4T Membership Charter and agree to uphold all membership terms? Yes

Does your organization commit to providing services in accordance with the AWH4T Service Standards? Yes

Does your organization commit to adherence with HUD Data Standards when completing and managing data entered into the Yes

**Homeless Management
Information System (HMIS)?**

**Do you plan to apply for CoC
Program funding to support or
expand services?** No

**Is your organization required
by a potential or current
funding source to participate
in our local CoC?** No

**Does your organization have
policies in place to support
fair and equal access for
individuals and families
seeking services from your
organization?** Yes

**In each of the identified levels,
does your organization's
staff/membership reflect the
experiences and background
of the people you serve?** Direct Service Staff: Yes
Program Management/Coordination: Yes
Executive Leadership: Yes
Board Members: Yes

**Does the organization's board
of directors include at least
one person with lived
experience of homelessness?** N/A or Unsure

**Does the organization have a
process for regularly receiving
and incorporating feedback
from current participants?** N/A or Unsure

Agency Contacts

Agency Leader Name Dr. Michael Horton
Agency Leader Title Executive Director
Agency Leader Email michael@coffeebunker.org

Secondary Contact Name: Raymond Queen
Secondary Contact Title: Director of Veterans Impact & Engagement
Secondary Contact Email: ray.queen@coffeebunker.org

AWH4T Partner Agency Application

Agency Information

Name:	City Care Inc. (City Care)
Address:	315 South Gilcrease Road, Tulsa, OK 74127
Website:	www.citycareokc.org
Phone:	(405) 652-1112
Type:	Non-Profit (501c3)
Faith-Based:	No
Mission/Vision:	City Care is committed to ending homelessness by tackling the root causes, while also building the safety net people need right now. We combine proven solutions—like low-barrier shelters, supportive services, and affordable housing—to offer both immediate help and long-term stability for our most vulnerable neighbors.
Reason for Joining AWH4T:	We hope to be an agency that works collaboratively with other partners to help those experiencing homelessness in Tulsa find pathways to housing and stability. We plan to provide access to low-barrier shelter and housing navigation services to the community.
Relationship to homelessness services:	Yes, we primarily serve people at risk of or experiencing homelessness.

Scope & Structure

Agency Operation Area(s):	Statewide (throughout Oklahoma)
Services Provided:	Advocacy (client), Advocacy (policy), Case Management (general), Case Management (housing-specific), Emergency Shelter, Health Care (medical

respite), Housing Navigation, Identification / Documentation Services, Permanent Supportive Housing (PSH), Rapid Rehousing (RRH), Transportation Assistance (rides/bus passes)

Subpopulation focus: No Specific Target Population

Does your organization affirm that its leadership has reviewed the AWH4T Membership Charter and agree to uphold all membership terms? Yes

Does your organization commit to providing services in accordance with the AWH4T Service Standards? Yes

Does your organization commit to adherence with HUD Data Standards when completing and managing data entered into the Homeless Management Information System (HMIS)? Yes

Do you plan to apply for CoC Program funding to support or expand services? Yes

Has your organization successfully managed funds from a federal funding source such as HUD, HHS, etc? Yes

What is your organization's experience managing such federal funds? We have applied for and received HUD funds for PSH, RRH, and ESG. We currently receive funds in these categories and have for many years. We have also received LIHTC and HOME-ARP funds for housing projects. The projects include PSH with project-based vouchers and non-project-based vouchers, housing navigation and rapid rehousing programs, and emergency services including shelter.

Is your organization required by a potential or current funding source to participate in our local CoC?	Yes – HUD required
Does your organization have policies in place to support fair and equal access for individuals and families seeking services from your organization?	Yes
In each of the identified levels, does your organization's staff/membership reflect the experiences and background of the people you serve?	Direct Service Staff: Yes Program Management/Coordination: Yes Executive Leadership: Yes Board Members: Yes
Does the organization's board of directors include at least one person with lived experience of homelessness?	N/A or Unsure
Does the organization have a process for regularly receiving and incorporating feedback from current participants?	Yes

Agency Contacts

Agency Leader Name	Rachel Freeman
Agency Leader Title	CEO
Agency Leader Email	rachel@citycareokc.org
Secondary Contact Name:	Kori Hall
Secondary Contact Title:	Chief Strategy Officer
Secondary Contact Email:	kori@citycareokc.org

AWH4T Partner Agency Application

Agency Information

Name: NAMI Tulsa

Address: 708 S. Boston Ave. Tulsa, OK 74119

Website: namitulsa.org

Phone: 918-587-6264

Type: Non-Profit (501c3)

Faith-Based: No

Mission/Vision: NAMI Tulsa is dedicated to improving the lives of individuals and families affected by mental health conditions through education, support, advocacy, and public awareness throughout the Tulsa region. As a local affiliate of the National Alliance on Mental Illness, we provide free mental health classes, support groups, presentations, and community resources designed to reduce stigma, promote recovery, and foster hope. Through our programs and outreach efforts, we work to ensure that no one facing a mental health condition walks alone and that individuals and families across the Tulsa region have access to the support, education, and connections they need to thrive.

Reason for Joining AWH4T: NAMI Tulsa is excited to join A Way Home for Tulsa because we recognize the strong connection between housing stability and mental health. We hope to contribute our expertise in mental health education, support groups, advocacy, and community outreach to help ensure individuals and families experiencing homelessness have access to compassionate, person-centered resources.

Through this partnership, we hope to strengthen collaboration with other community organizations,

increase awareness of available mental health supports, and improve referral pathways for those we serve. We believe that by working together, we can better address the complex needs of individuals experiencing homelessness and support long-term stability, recovery, and overall well-being throughout the Tulsa region.

Relationship to homelessness services: Yes, we serve people experiencing homelessness, but it is not our primary function.

Scope & Structure

Agency Operation Area(s): Regionally (Northeastern Oklahoma)

Services Provided: Advocacy (client), Advocacy (policy), Case Management (general), Education, Harm Reduction (supplies), Harm Reduction (training), Health Care (Mental and/or Behavioral), Justice Involvement Services, Safety Planning & Protective Services, Substance Use Treatment & Recovery.

Subpopulation focus: 2SLGBTQ+ Folks, Black/African American Individuals and/or Families, Domestic Violence Survivors, Families w/ Children, Native American/Indigenous Individuals and/or Families, People w/ Chronic Health Condition(s), People w/ Justice-involvement, People w/ Severe Mental and Behavioral Health Needs, People w/ Substance Use Disorder, Seniors (55+), Veterans, Youth and Young Adults (16-24), Young People w/ Juvenile Justice Involvement

Does your organization affirm that its leadership has reviewed the AWH4T Membership Charter and agree to uphold all membership terms? Yes

Does your organization commit to providing services Yes

**in accordance with the AWH4T
Service Standards?**

**Does your organization
commit to adherence with
HUD Data Standards when
completing and managing
data entered into the
Homeless Management
Information System (HMIS)?**

Yes

**Do you plan to apply for CoC
Program funding to support or
expand services?**

No

**Has your organization
successfully managed funds
from a federal funding source
such as HUD, HHS, etc?**

N/A

**What is your organization's
experience managing such
federal funds?**

N/A

**Is your organization required
by a potential or current
funding source to participate
in our local CoC?**

No

**Does your organization have
policies in place to support
fair and equal access for
individuals and families
seeking services from your
organization?**

Yes

**In each of the identified levels,
does your organization's
staff/membership reflect the
experiences and background
of the people you serve?**

Direct Service Staff: No

Program Management/Coordination: Yes

Executive Leadership: Yes

Board Members: Yes

Does the organization's board of directors include at least one person with lived experience of homelessness?

Yes

Does the organization have a process for regularly receiving and incorporating feedback from current participants?

Yes

Agency Contacts

Agency Leader Name	Malayna Hasmanis
Agency Leader Title	Executive Director
Agency Leader Email	nami-tulsa@sbcglobal.net
Secondary Contact Name:	None
Secondary Contact Title:	None
Secondary Contact Email:	None

Prepared Statement from NAMI Tulsa

AWH4T Leadership Council,

NAMI Tulsa is honored to be considered for membership in A Way Home for Tulsa (AWH4T).

As the local affiliate of the National Alliance on Mental Illness, NAMI Tulsa has served the Tulsa community since 1989, providing free mental health education, peer-led support, advocacy, and resources for individuals and families impacted by mental health conditions.

We are seeking coalition membership because we believe mental health and housing stability are deeply interconnected, and that addressing the needs of individuals and families requires strong collaboration across organizations and systems. Individuals experiencing mental health challenges may face significant barriers to stable housing, access to services, and long-term support, while housing instability can also create additional challenges for mental health and overall well-being.

We believe NAMI Tulsa can bring an important perspective to the AWH4T coalition through our experience with lived experience, peer support, family engagement, mental health education, advocacy, and resource navigation. At the same time, we recognize that no single organization can address these challenges alone. Joining AWH4T would allow us to learn from organizations working across the housing continuum while creating stronger pathways between mental health support and housing resources for the individuals and families we serve.

Our goal in joining the coalition is not simply to connect our organization to additional resources, but to actively contribute to a collaborative system that improves outcomes for people experiencing housing instability and mental health challenges. We see AWH4T as an opportunity to strengthen cross-sector partnerships, identify gaps in services, elevate the voices and experiences of those most impacted, and work collectively toward a Tulsa where people have access to the support, stability, and opportunity they need to thrive.

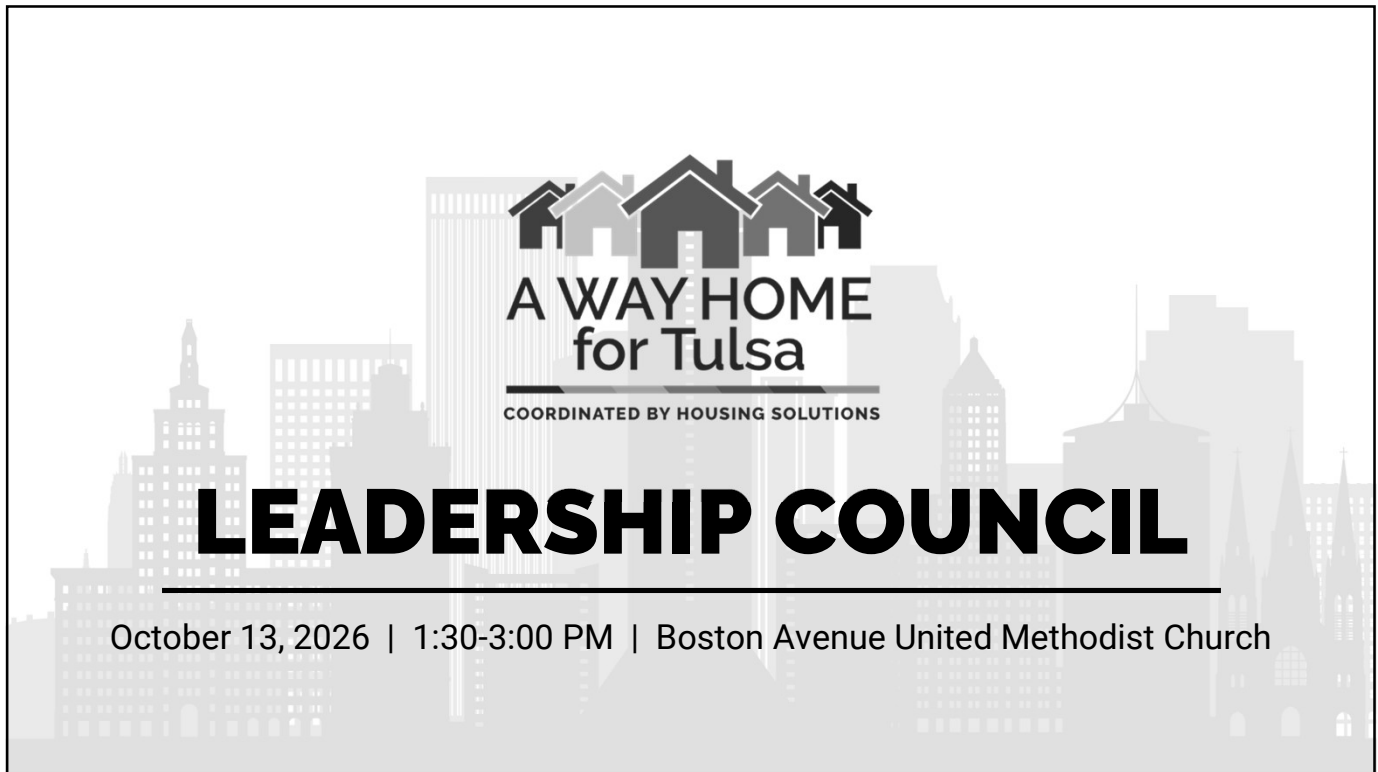
We are excited about the opportunity to learn, contribute, and build meaningful relationships with AWH4T member organizations. We look forward to participating fully in the orientation process and demonstrating our commitment to the coalition and its shared goals.

Thank you for considering NAMI Tulsa for membership. We appreciate the opportunity to be part of this important conversation and hope to contribute meaningfully to the continued work of building a Tulsa where everyone has a safe place to call home and the support they need to live well.

Sincerely,

Malayna S. Hasmanis, M.Ed., MPA

Executive Director, NAMI Tulsa



1

Agenda

- **Meeting Introduction**
 - Welcome & Call to Order
 - Roll Call
 - AWH4T Trivia
- **Discussion & Approval of:**
 - September 2026 Minutes
 - 2027 Meeting Schedule
 - Open Call for Nominations
 - Membership Applications
 - CoC Program Competition Status

PLEASE SCAN HERE TO SIGN IN



2

Roll Call

- Ginny Hensley, Tulsa Housing Authority
- **Emily Hall, Vice Chair**, City of Tulsa
- Mark Vancuren, Tulsa County
- **Noe Rodriguez, Chair**, Provider: Tulsa Day Center
- **Claudia Brierre, Treasurer**, INCOG
- Shay Stanfill, Cherokee Nation
- Sarah Grounds, Provider: City Lights
- Beth Edwards-Svetlic, Provider, Youth Services of Tulsa
- Shay Wilson, Participant Advisory Group
- Alexander Smith, Youth Action Board
- Lauren Sherry, Business: QuikTrip
- Michael DuPont, Funder: Schusterman Family Philanthropies
- Annie Mitchell, At-Large: Tulsa Area United Way
- Zack Stoycoff, At-Large: Health Minds Policy Initiative
- **Stephanie Horten, Secretary**, At-Large: JusticeLink
- Maj. Wes Phelps, At-Large: Tulsa Police Department

3

Meeting Minutes

IN-PERSON VOTE



Review September minutes



Discuss questions, comments, revisions



Vote to approve



5

IN-PERSON VOTE

2027 Meeting Schedule

The 2027 Meeting Schedule details that Leadership Council & All-Member meetings will take place on the 2nd Tuesday of every month.

Proposed Meeting Dates:

- January 12th
- February 9th
- March 9th
- April 13th
- May 11th
- June 8th (All-Member)
- July 13th
- August 10th
- September 14th
- October 12th
- November 9th (All-Member)
- December 14th

Leadership Council Meeting Time: 1:30pm-3pm

All-Member Meeting Time: 9am-12pm

6

DISCUSSION

Open Call for Nominations

There are two upcoming vacancies on the Leadership Council. The open call period for nominations begins now.

Upcoming Vacancies

Provider Representative, Elected

- Should be executive leadership at an AWH4T Service Provider agency

Business/Commerce Representative, Invited

- Should represent an agency needed to support AWH4T strategic priorities & initiatives

Selected representatives will serve a 2-year term, beginning in January of 2027

7

Open Call for Nominations

Nomination Process

- ☐ All nominations & letters of interest/resumes should be submitted to Housing Solutions by end of day Monday, November 16th
- ☐ Executive Committee review and recommend the strongest nominees will be recommended
- ☐ Leadership Council will vote in December.



SCAN TO SUBMIT A NOMINATION

8

Partner Agency Applications

Service Provider: Honor Bunker (aka Coffee Bunker)

Mission

The Coffee Bunker exists to support veterans and their families by connecting them to the resources, relationships, and opportunities they need to build stable, meaningful lives. Through its Impact Services model, the organization provides coordinated access to employment support, housing stabilization, food security, benefits navigation, and community connection, with a focus on meeting veterans where they are and helping them move forward.

Reason for Joining AWH4T

The Coffee Bunker is seeking to deepen its role within the broader homeless response system by formally aligning with AWH4T. Through participation in AWH4T, we aim to strengthen coordination with housing providers, improve referral pathways, and ensure veterans experiencing or at risk of homelessness are connected to the right resources quickly and consistently. The Coffee Bunker brings a high-access, community-based entry point that engages veterans who may not connect with traditional systems. The organization contributes early identification of housing instability and a trusted environment that supports engagement, with structured intake and triage processes, strong partnerships, and direct connections to employment and support services.

9

DIGITAL VOTE

Partner Agency Applications

Service Provider: City Care

Mission

City Care is committed to ending homelessness by tackling the root causes, while also building the safety net people need right now. We combine proven solutions—like low-barrier shelters, supportive services, and affordable housing—to offer both immediate help and long-term stability for our most vulnerable neighbors.

Reason for Joining AWH4T

We hope to be an agency that works collaboratively with other partners to help those experiencing homelessness in Tulsa find pathways to housing and stability. We plan to provide access to low-barrier shelter and housing navigation services to the community.

10

DIGITAL VOTE

Partner Agency Applications

Coalition Partner: National Alliance on Mental Illness (NAMI) Tulsa

Mission

NAMI Tulsa is dedicated to improving the lives of individuals and families affected by mental health conditions through education, support, advocacy, and public awareness throughout the Tulsa region. As a local affiliate of the National Alliance on Mental Illness, we provide free mental health classes, support groups, presentations, and community resources designed to reduce stigma, promote recovery, and foster hope.

Reason for Joining AWH4T

We recognize the strong connection between housing stability and mental health. In joining AWH4T, we hope to contribute our expertise in mental health education, support groups, advocacy, and community outreach to help ensure individuals and families experiencing homelessness have access to compassionate, person-centered resources. Through this partnership, we'll strengthen collaboration, increase awareness of mental health supports, and improve referral pathways. We believe that by working together, we can better address the complex needs of individuals experiencing homelessness and support long-term stability, recovery, and overall well-being throughout the Tulsa region.

11

CoC Program Competition Status

The FY26 CoC Program Competition is essentially complete, but the NOFO is still under consideration by federal courts.

- Since the last LC meeting, the Appeals Court allowed HUD to reopen the competition, which they did, with an unprecedented 12 days given to submit.
- Collaborative Application & Priority Listing were submitted to HUD on September 29th. We await HUD's funding determinations, which Congress required they release by December 1, 2026.
- The First Circuit Court of Rhode Island is now reviewing the full complaint originally submitted by NAEH and providers.
- If interested, you can follow [NAEH v HUD lawsuit updates](#) on CourtListener.

13

Lead Agency Updates

- **System & Policy Updates**, Mark Smith
- **Data Updates**, Olivia Denton Koopman

→

16

System & Policy Updates

Presented by:

Mark Smith, msmith@housingstulsa.org



17

Data Update

Presented by:

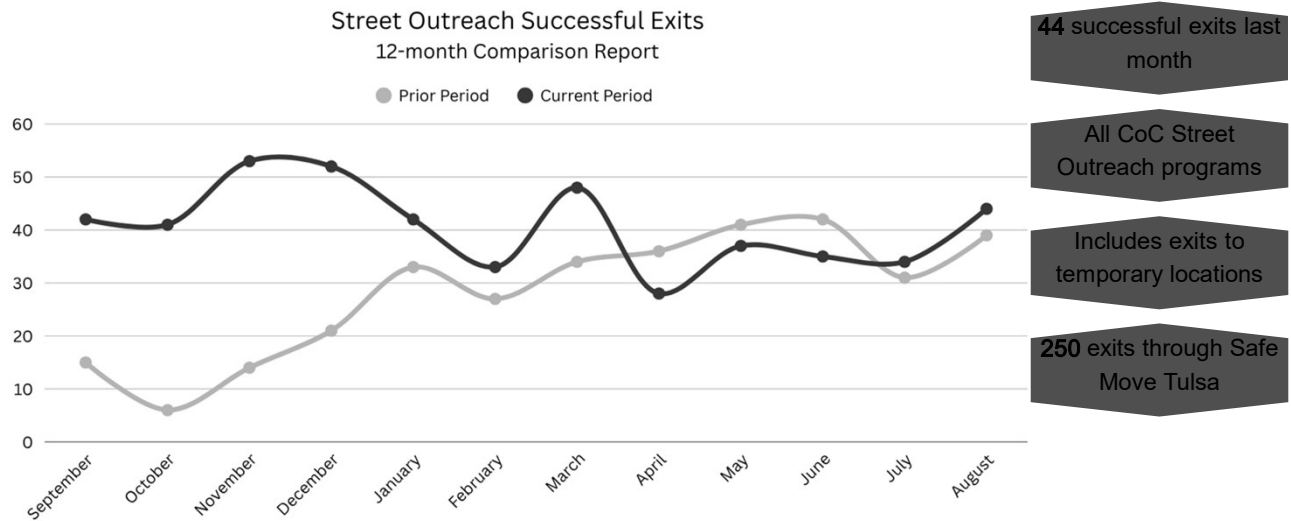
Olivia Denton Koopman, odentonkoopman@housingstulsa.org



18

Encampments & Unsheltered Location Data

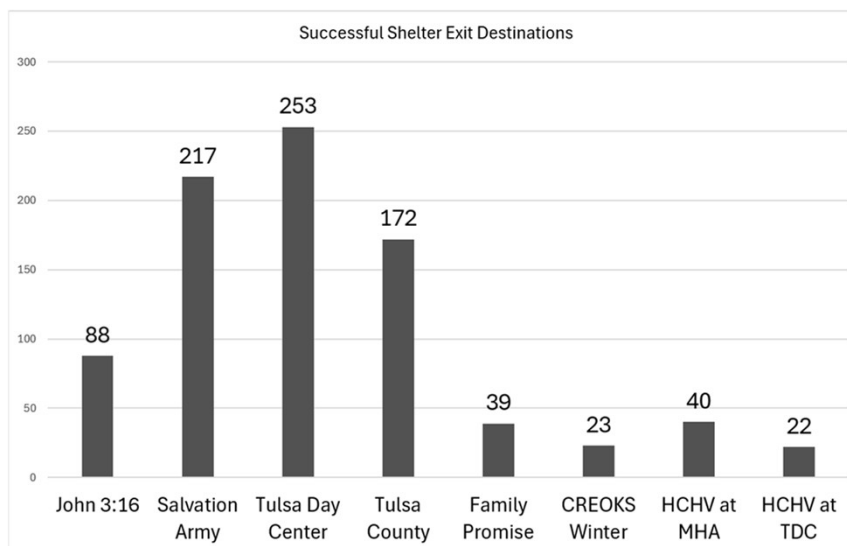
Successful Exit Historical Analysis



19

Shelter System Performance

Successful Exits from Emergency Shelters



Shelter Exits since
October 1st

854 successful exits
from shelter system

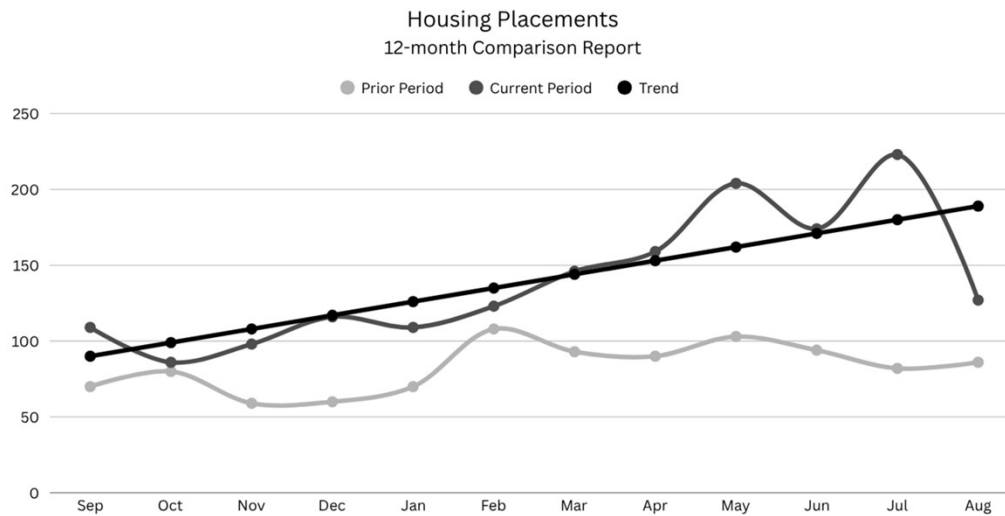
268 Successful Exits
via Safe Move Tulsa
Rapid Exit

Rapid Exit Strategy -
Avg 15 days to
Successful Exit

20

Housing Placements

Historical Analysis



1,135 people were housed in 2025

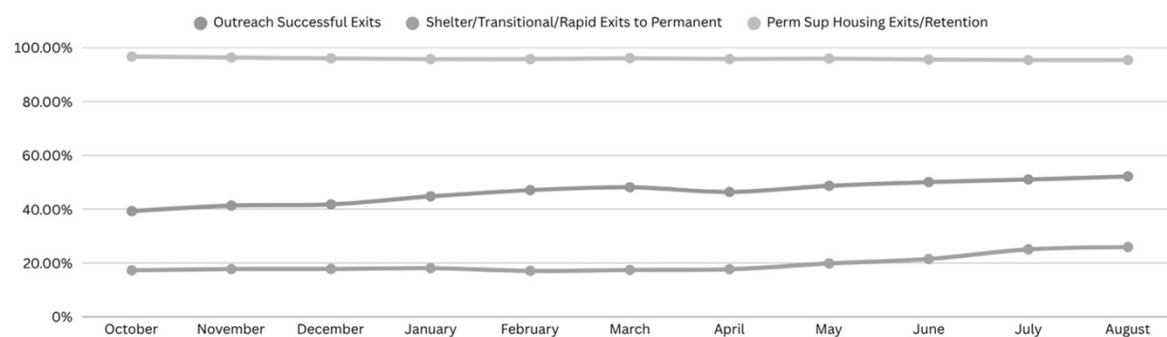
127 people were housed last month

1,265 people were housed Jan - Aug 2026

21

Housing Retention

Includes Successful Exits & Retention in 12-month Lookback Period



620 of 650 people remained in permanent housing

581 people exited from unsheltered locations

1,033 people exited sheltered locations to permanent housing

22

Data Quality



Happy (HUD
Fiscal) New Year!

HUD Fiscal Year 2026

Category	Data Element	Performance Rate	Benchmark Notes
Timeliness	Record Entry within 3 Calendar Days	93.41%	Needs Improvement
Timeliness	Record Exit within 3 Calendar Days	85.80%	Needs Improvement
Data Quality	Personally Identifiable Information (PII)	67.00%	Needs Improvement
Data Quality	Income Data (At Project Exit)	60.00%	Critical Focus
Data Quality	Exit Housing Destination	63.00%	Critical Focus

23

New Programs to the CoC

Welcome to the System!

- **City Lights Permanent Supportive Housing Village**
 - Community designed to provide affordable, permanent housing paired with vital onsite support services for individuals experiencing homelessness
- **Tulsa Area United Way Ride United**
 - Managed locally through 211 Eastern Oklahoma and the Tulsa Area United Way, bridges transportation gaps by connecting individuals with rides to essential services such as healthcare, employment, housing resources, and food access
- **Heroes Hope Emergency Shelter Beds for Veterans**
 - Provides shelter and wraparound support services to help unhoused veterans in crisis regain stability and independence

24

Data Star Award for Outstanding Agency

...goes to **Counseling & Recovery Services** for quickly adapting and implementing a quality Transitional Housing program for adults within the continuum!

- 0% error rate for Personally Identifiable Information
- 0% error rate for Universal Data Elements
- 100% adherence to Coordinated Entry System procedures



25

COMMUNITY UPDATE

System Modeling Results

Presented by:

Mark Smith, msmith@housingsolutionstulsa.org



29

RESOURCE SPOTLIGHT

The Harbor

Presented by:

Jeff Hall, Senior Program Officer at Anne & Henry Zarrow Foundation



THE HARBOR

43,000
Total Facility
Sq. Ft.

28,000
Sq. Ft. Permitted
Renovation



\$16M

Construction Costs

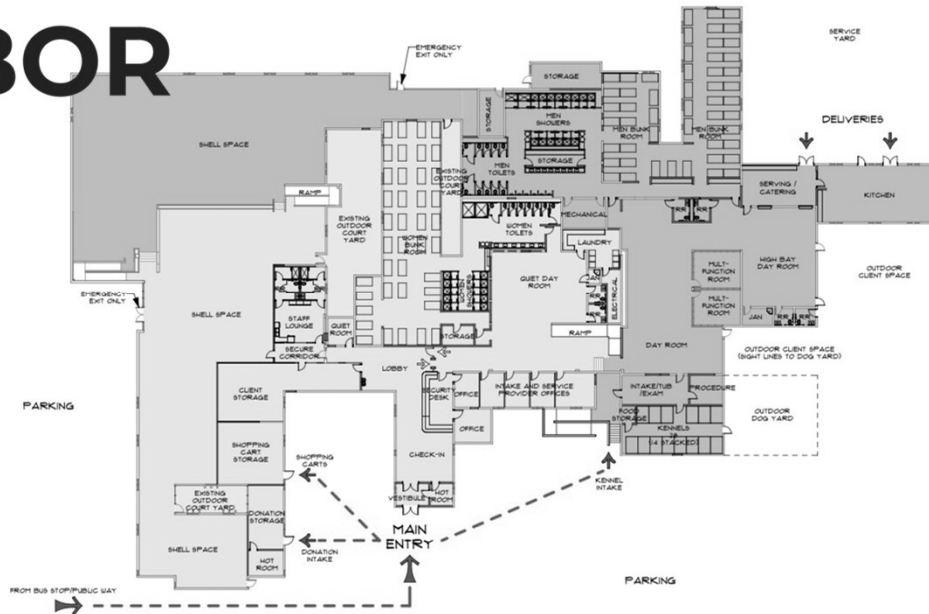
\$1M

Development & Start
Up Planning

Key Renovation Elements

- Required MEP & Roof Replacements: \$5M
- Security & Safety: \$1.82M
- Flood Mitigation: \$200k
- Full Service Kennel Facility: \$1.12M
- Code Required Accessibility: \$3.4M

THE HARBOR



32

THE HARBOR

Development Timeline

- 07/1/25: MOU Executed with City Care
- 11/4/25: MOU extended with City Care
- 12/10/25: Board of Adjustments Approval
- 01/12/26: County deeds JDC to City
- 03/10/26: MOU extended with City Care
- 3/11/26: City deeds JDC to Harbor LLC
- 3/18/26: Demo Permit Issued
- 3/23/26: Building Permit Issued
- 04/30/26: Scheduled Demolition Completed
- 6/01/26: Renovation Work Initiated
- 08/01/26: City Care Operating Agreement Executed
- 11/15/26: Substantial Completion and Building Mobilization
- 12/01/26: Construction Completion
- 12/01/26: Shelter Operations Commence



33

THE HARBOR

Powered by City Care



Randall Cody
Director of Homeless Services, Tulsa
randall.cody@citycare.org



Cornelius Coates
Shelter Operations Manager
cornelius.coates@citycare.org

34

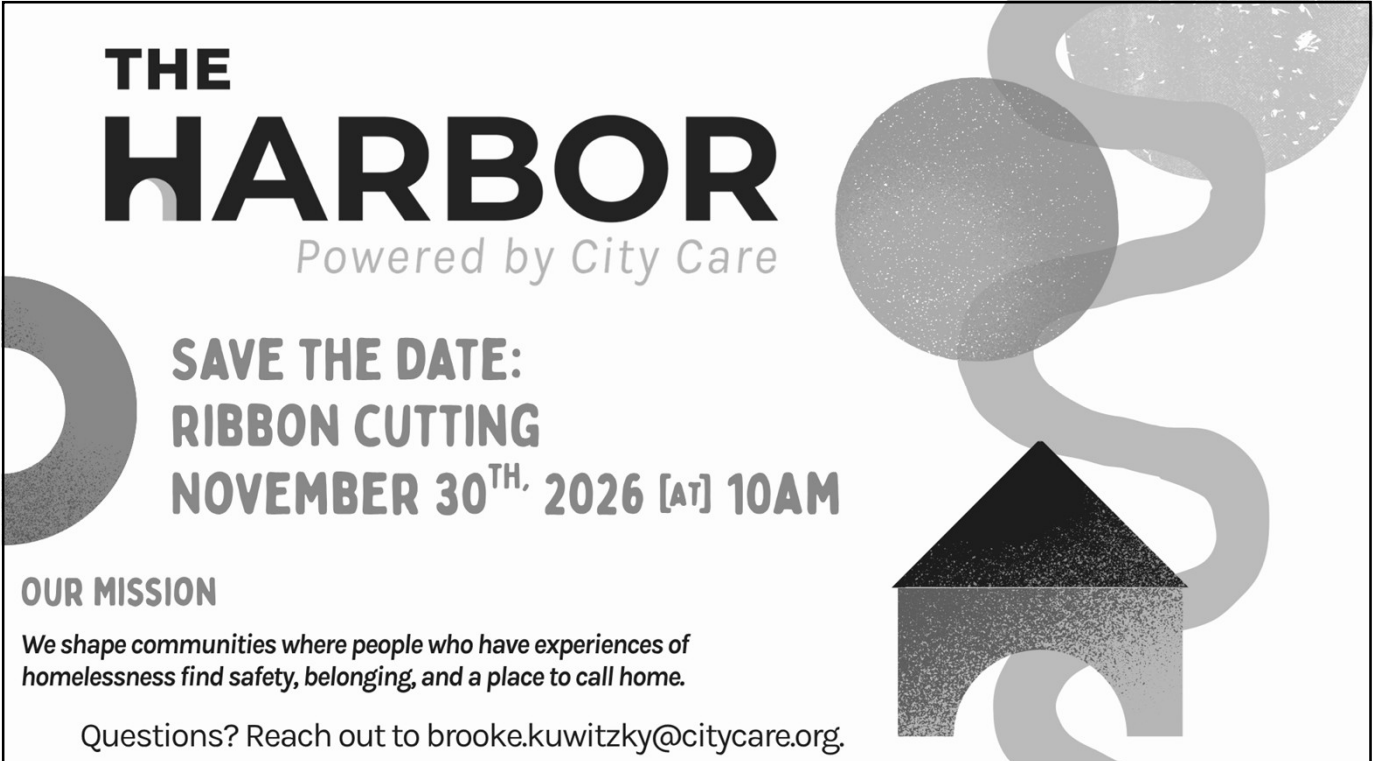
THE HARBOR

Powered by City Care

**SAVE THE DATE:
 RIBBON CUTTING
 NOVEMBER 30TH, 2026 [AT] 10AM**

OUR MISSION
We shape communities where people who have experiences of homelessness find safety, belonging, and a place to call home.

Questions? Reach out to brooke.kuwitzky@citycare.org.



35

Meeting Wrap-Up

- Training Opportunities
 - Public Comments
 - Fall All-Member Meeting
-
-

36

Training Opportunities

Introduction to the CoC

Introductory training to the Continuum of Care offered to new and long-term partners alike.

- October 27th, 9-10:30 am
- November 24th, 9-10:30 am

HMIS Basics & Skill-Building

Designed for beginners just learning about and planning to use HMIS or those needing a refresher on HMIS basics.

- **Every Thursday** from 1-2:30 pm

To register for a training, please complete the [New User Registration Form](#).

Please reach out to Olivia Denton Koopman (odentonkoopman@housingstulsa.org) or Emily Hambrick (ehambrick@housingstulsa.org) for questions or scheduling 1:1/Small Group trainings.

37

Training Opportunities

Trauma-Informed Care

Presented for AWH4T partners by Haruv USA

Details

Wednesday, October 28th | 8:45am – 12:30pm | OU Tulsa

Free Breakfast and CEUs!



This training is designed to provide professionals in healthcare and social services with a foundational understanding of how to recognize and respond to the effects of trauma. This approach shifts the focus from asking “What’s wrong with you?” to “What happened to you?” emphasizing the importance of understanding, recognizing, and addressing the signs, symptoms, and risks associated with trauma.

38

Training Opportunities

Motivational Interviewing

Presented for AWH4T partners by Haruv USA

Details

Wednesday, November 18th | 8:45am – 12:30pm | DVIS

Free CEUs!



This interactive workshop introduces professionals to the core principles and techniques of Motivational Interviewing (MI), a person-centered, evidence-based approach for engaging individuals and families experiencing homelessness. MI has been shown to effectively support behavior change and increase engagement in services. Participants will learn how to foster collaboration, strengthen motivation, and navigate ambivalence to support meaningful change.

39

Training Opportunities

Restorative Leadership & Accountability

Presented by Restorative Justice Institute of Oklahoma (RJIOK)

Details

Wednesday, December 2nd from 9am – 12pm

Sun Building, Tulsa (Registration required)



Participants will explore how being grounded, differentiated, and restorative can help leaders navigate complexity without carrying it all themselves. Through restorative practice, reflection, and shared learning, leaders will strengthen their capacity to use their positional power with intention, build transformational relationships with their teams, and create conditions where people can navigate conflict, share responsibility, and show up in healthier and more sustainable ways.

40

Public Comment & Resource Sharing



SCAN HERE TO SIGN UP

JusticeLink

- New location at 1419 S. Denver Ave.!

41

Next Meeting

Fall All-Member Meeting

- Tuesday, **November 10th** from 9AM – 12PM
- OSU-Tulsa,
 - Conference Center
 - 700 North Greenwood Avenue

PLEASE SCAN HERE TO REGISTER

